



**Executive Certificate in Health Care Leadership and Management:
Leading with Impact**

May 10-12 and 18-19, 2018
Johns Hopkins Carey Business School, Baltimore, MD

*Jointly provided by Postgraduate Institute for Medicine and Johns Hopkins University
Carey Business School*

Target Audience

This activity is intended for Health Care professionals, including physicians, researchers, nursing leaders, policy makers, pharmacists and health care managers who want to lead with impact and drive innovation in their health care organization.

Educational Objectives

After completing this activity, the participant should be better able to:

- Diagnose a range of negotiation situations and the strategies appropriate to those situations
- Recognize common decision biases and errors
- Recognize legal issues in a healthcare situation and identify the relevant law and its application
- Demonstrate an ability to motivate individuals and groups to achieve goals in health organizations
- Explain the process of organizational change and increase capability to execute change in health organizations
- Identify, integrate, and apply core concepts in management as they relate to broader business strategy in health organizations
- Identify the mechanisms by which organizational culture is shaped and maintained in health organizations
- Practice different approaches to leading healthcare teams

Faculty

Dr. Kathleen M. Sutcliffe, PhD, is a Bloomberg Distinguished Professor with appointments in the Carey Business School, the School of Medicine (Anesthesiology and Critical Care Medicine), the School of Nursing, and the Armstrong Institute at Johns Hopkins University.

Dr. Christopher G. Myers, PhD is an Assistant Professor in the management and organization discipline at the Johns Hopkins University Carey Business School and Core Faculty at the Johns Hopkins Medicine Armstrong Institute for Patient Safety and Quality. He is also affiliated with the Science of Learning Institute at Johns Hopkins and the Center for Positive Organizations at the University of Michigan.

Dr. Peter Pronovost, MD, PhD is a world-renowned patient safety champion, a practicing critical care physician, a prolific researcher, publishing over 800 peer review publications, and a global thought leader, informing US and global health policy. Dr. Pronovost was previously the Johns Hopkins Medicine Senior Vice President for Patient Safety and Quality and the founder and director of the Johns Hopkins Medicine Armstrong Institute for Patient Safety and Quality.

Jemima A. Frimpong, PhD is an Assistant Professor in the research track at the Johns Hopkins Carey Business School.

Brian Gunia, PhD is an Associate Professor in the research track at the Johns Hopkins Carey Business School.

Erik Helzer, PhD is an Assistant Professor in the research track at the Johns Hopkins Carey Business School.

Sharon Kim, PhD is an Assistant Professor in the research track at the Johns Hopkins Carey Business School.

Stacey Lee, JD is an Associate Professor in the practice track at the Johns Hopkins Carey Business School.

Colleen Stuart, PhD is an Assistant Professor at the Johns Hopkins Carey Business School.

Course Schedule

WEEK 1

WEEK 2

THURSDAY, MAY 10	FRIDAY, MAY 11	SATURDAY, MAY 12	FRIDAY, MAY 18	SATURDAY, MAY 19
	BREAKFAST / 7:00am-8:00am	BREAKFAST / 7:00am-8:00am	BREAKFAST / 7:00am-8:00am	BREAKFAST / 7:00am-8:00am
CHECK-IN & REGISTRATION / (With coffee/light food) 9:00am-10:00am	NEGOTIATIONS & DIFFICULT CONVERSATIONS / 8:00am-11:00am Erik Helzer, PhD Brian Gunia, PhD	LEADERSHIP CHALLENGE / (Including lunch) 8:00am-2:00pm Chris Myers, PhD	ORGANIZATIONAL CULTURE / 8:00am-10:30am Kathleen Sutcliffe, PhD	MANAGING CHANGE / 8:00am-11:00am Kathleen Sutcliffe, PhD
OPENING REMARKS / 10:00am-10:15am Bernard Ferrari, MD, JD, MBA				
INTRODUCTORY SESSION / 10:15am-11:30am Kathleen Sutcliffe, PhD Chris Myers, PhD				
PLENARY TALK / (Including lunch) 11:30am-12:45pm Peter Pronovost, MD, PhD	HR AND LEGAL FRAMEWORKS / (Including lunch) 11:30am-12:45pm Stacey Lee, JD		LEADERSHIP PATH WORKING SESSION / (Including lunch) 11:00am-12:45pm	LEADERSHIP PATH COACHING / (Including lunch) 11:15am-1:00pm
WAYS OF SEEING / 1:00pm-2:45pm Kathleen Sutcliffe, PhD Chris Myers, PhD	STRATEGIC TEAM LEADERSHIP / 1:00pm-4:00pm Colleen Stuart, PhD Jemima Frimpong, PhD	LEADERSHIP PATH SESSION / 2:00pm-3:00pm	LEARNING & INNOVATION / 1:00pm-4:00pm Sharon Kim, PhD Chris Myers, PhD	TAKEAWAYS & WORLD CAFE / 1:00pm-2:00pm
DECISION-MAKING / 3:00pm-5:30pm Erik Helzer, PhD	LEADERSHIP PATH SESSION / 4:00pm-4:30pm			GRADUATION RECEPTION / 2:00pm-3:00pm
WELCOME RECEPTION / (Cocktails & Heavy Hors d'oeuvres) 5:30pm-7:00pm			REVIEW & SUBMIT LEADERSHIP PATH / 4:00pm-4:30pm	

Accreditation Statement



In support of improving patient care, this activity has been planned and implemented by the Postgraduate Institute for Medicine and Johns Hopkins University Carey Business School. Postgraduate Institute for Medicine is jointly accredited by the American Council for Continuing Medical Education (ACCME), the Accreditation Council for Pharmacy Education (ACPE), and the American Nurses Credentialing Center (ANCC), to provide continuing education for the healthcare team.

Physician Continuing Medical Education

The Postgraduate Institute for Medicine designates this enduring material for a maximum of 33.0 *AMA PRA Category 1 Credit(s)*[™]. Physicians should claim only the credit commensurate with the extent of their participation in the activity.

Continuing Pharmacy Education

Postgraduate Institute for Medicine designates this continuing education activity for 33.0 contact hour(s) (3.30 CEUs) of the Accreditation Council for Pharmacy Education. (Universal Activity Number - 0809-9999-17-595-L04-P)

Type of Activity: Application

Continuing Nursing Education

The maximum number of hours awarded for this Continuing Nursing Education activity is 33.0 contact hours.

Healthcare Executives Education

The Postgraduate Institute for Medicine is authorized to award 33.0 hours of pre-approved ACHE Qualified Education credit (non-ACHE) for this program toward advancement, or recertification in the American College of Healthcare Executives. Participants in this program wishing to have the continuing education hours applied toward ACHE Qualified Education credit should indicate their attendance when submitting an application to the American College of Healthcare Executives for advancement or recertification.

Disclosure of Conflicts of Interest

Postgraduate Institute for Medicine (PIM) requires instructors, planners, managers and other individuals who are in a position to control the content of this activity to disclose any real or apparent conflict of interest (COI) they may have as related to the content of this activity. All identified COI are thoroughly vetted and resolved according to PIM policy. The existence or absence of COI for everyone in a position to control content will be disclosed to participants prior to the start of each activity.

Americans with Disabilities Act



Event staff will be glad to assist you with any special needs (ie, physical, dietary, etc). Please contact Amy Kuebler prior to the live event at (443) 417-5064.

Fee Information

\$9,800 (includes gourmet breakfast and lunches, welcome dinner, continuing education credits, simulation materials, graduation reception, and certificate).

A statement of credit will be issued immediately upon completing the evaluation on www.cmeuniversity.com.

For Pharmacists: Upon completing the evaluation on www.cmeuniversity.com, your transcript information will be sent to the NABP CPE Monitor Service.