Phillip H. Phan, Ph.D. Alonzo and Virgnia Decker Professor of Strategy and Entrepreneurship The Johns Hopkins University Carey Business School Professor of Medicine (Joint) Department of Medicine, Johns Hopkins Medicine 100 International Drive & Baltimore & Maryland & 21202 & USA

EMPLOYMENT HISTORY

2021-current	Core Director, Johns Hopkins Artificial Intelligence Technology Collaboratory for Aging Research, Johns Hopkins Medicine
2020 -	
2020-current	Core Faculty, Hopkins Business of Health Initiative, Bloomberg School of Public Health and Carey Business School, Johns Hopkins University
2019-current	Affiliate Faculty, Malone Center for Engineering in Healthcare, Whiting School of Engineering, Johns Hopkins University
2019-current	Associate Program Director, Postdoctoral Clinical Research Training Program, Institute for Clinical and Translational Research, Johns Hopkins Medicine
2019-current	Member of Steering Committee, Johns Hopkins 21 st Century Cities Initiative, Johns Hopkins University
2019-2020	STaRs (Italian Ministry of Education) Visiting Professor, University of Bergamo, Italy
2016-current	Professor of Medicine (Joint), Department of Medicine, Johns Hopkins School of Medicine
2015-current	Alonzo and Virginia Decker Professor of Strategy and Entrepreneurship, The Johns Hopkins University Carey Business School
2013-current	Visiting Professor of Medicine, Department of Medicine, National University of Singapore Yong Loo Lin School of Medicine
2012-current	Core Faculty, The Johns Hopkins Medicine Armstrong Institute for Patient Safety and Quality, Johns Hopkins School of Medicine
2011-2012	Interim Dean, The Johns Hopkins University Carey Business School
2010-2015	Executive Vice-Dean, The Johns Hopkins University Carey Business School
2009-2012	Visiting Professor of Engineering Technology and Management, National University of Singapore Faculty of Engineering
2008-2009	Vice-Dean for Faculty and Research, The Johns Hopkins University Carey Business School
2008-2009	Associate Dean for the Global MBA Program, The Johns Hopkins University Carey Business School
2008-current	Professor (tenured), The Johns Hopkins University Carey Business School
2008-2009	Tommie Goh Distinguished Visiting Professor, Singapore Management University

2006-2008	Director, MBA and Masters Programs, Lally School of Management and Technology, Rensselaer Polytechnic Institute
2006-2007	Visiting Research Professor, Lee Kong Chian School of Business, Singapore Management University
2006-2007	Robert Bosch Foundation Public Policy Fellow, The American Academy in Berlin
2006-2008	Warren H. Bruggeman '46 and Pauline Urban Bruggeman Distinguished Professor (tenured), Lally School of Management and Technology, Rensselaer Polytechnic Institute
2005-2008	Co-ordinator, Enterprise Management and Organization Area, Lally School of Management and Technology, Rensselaer Polytechnic Institute
2004-2005	Haniel-Stiftungsgastprofessur (Haniel Foundation Guest Professor), Wirtschaftswissenschaftliche Fakultät (School of Business and Economics), Humbolt- Universität zu Berlin (Humbolt University in Berlin), Germany
2003-2005	Visiting Research Associate Professor, Lee Kong Chian School of Business, Singapore Management University
2002-2004	Co-ordinator, Entrepreneurship and Strategic Management Area, Lally School of Management and Technology, Rensselaer Polytechnic Institute
2001-2004	Director of Research, Severino Center for Technological Entrepreneurship, Lally School of Management and Technology, Rensselaer Polytechnic Institute
2001-2008	Core Faculty, Faculty of Information Technology, Rensselaer Polytechnic Institute
2000-2008	John H. Broadbent Jr. '59 Endowment for Entrepreneurship Research Chair, Rensselaer Polytechnic Institute
2000-2005	Warren H. Bruggeman '46 and Pauline Urban Bruggeman Distinguished Associate Professor (tenured), Lally School of Management and Technology, Rensselaer Polytechnic Institute
1999-2001	Visiting Associate Professor of International Business, Chulalongkorn University, Thailand
1998-2002	Visiting Associate Professor of Business Policy, Faculty of Business Adminstration, National University of Singapore
1997-1999	Visiting Associate Professor of International Business, Thammasat University, Thailand
1997-1998	Visiting Associate Professor of Management, Baruch College, City University of New York
1997-1999	Associate Professor of Policy (tenured), Schulich School of Business, York University, Canada
1992-1996	Assistant Professor of Policy, Schulich School of Business, York University, Canada
1988-1992	Instructor, Department of Management and Organization, University of Washington
1984-1988	Cost Controller, Westin Hotels and Resorts, USA

ACADEMIC QUALIFICATIONS

Ph.D. (1992) in Strategic Management (Dean's List)

Minors: Organizational Sociology, Industrial Organization Economics, and Research Methods

Foster School of Business, University of Washington.

Dissertation: <u>Leveraged Buyouts: Impact on the American Corporation</u> (Chair: Charles W.L. Hill)

Research

REFEREED JOURNAL PUBLICATIONS

12127 Google Scholar citations (H-index: 46) Last Accessed: June 1, 2022

Health Services and Healthcare

- 1. Murray, Nick, Phillip Phan, Greg Hager, Andrew Menard, David C. Chin, Alvin Liu, Ferdinand Hui (2022) Insurance Payment for AI Technology: Methods used by a Stroke AI System and Strategies to Qualify for the NTAP, <u>The Neuroradiology Journal</u> (in press)
- 2. Choi, CE Ellie, Heng Li Wei, Sean YL Tan, Phillip H Phan, Nisha Suyien Chandran (2022) Factors Influencing Willingness to Pay and Show Images with Teledermatology during the COVID-19 pandemic, Journal of the American Academy of Dermatology (in press)
- Reina Ortiz, Miguel, Michelle Grunauer, Erika Gutierrez, Ricardo Izurieta, Mario Macis, Phillip Phan, Carlos Rosas, Enrique Teran (2022) Financial incentives, not behavioral nudges, led to optimized HIV testing among pregnant women in a high burden urban population in Ecuador, <u>American Journal of</u> <u>Tropical Medicine & Hygiene</u> (in press)
- Choi, C Ellie, Phillip H. Phan, and Hazel H. Oon (2022) Hidradenitis suppurativa: racial and socioeconomic considerations in management. <u>International Journal of Dermatology</u>, Preprint DOI: https://doi.org/10.1111/ijd.16163
- Tan, Sean YL, Phillip Phan, Je Yin Law, Ellie CE Choi, Nisha Suyien Chandran (2022) Qualitative Analysis of Topical Corticosteroid Concerns, Topical Steroid Addiction and Withdrawal in Dermatological Patients, <u>BMJ Open</u>, 12(3): e060867
- Choi, CE Ellie, Heng Li Wei, Tan, Sean YL, Phillip Phan, Nisha Suyien Chandran (2022) Factors Influencing Use and Perceptions of Teledermatology - A Mixed Methods Study of 942 participants, <u>Iournal of the American Academy of Dermatology International</u>, 6: 97-103
- Lee, Soo-Hoon, Tinglong Dai, Phillip H Phan, Nehama Moran, Jerry Stonemetz (2022) The Association Between Timing of Elective Surgery Scheduling and Operating Theater Utilization: A Cross-Sectional Retrospective Study, <u>Anesthesia & Analgesia</u>, 134(3): 455-462
- 8. Lahiri, Manjari, Peter P. M. Cheung, Preeti Dhanasekaran, Su-Ren Wong, Ai Yap, Daphne S. H. Tan, Siew-Hwa Chong, Chiew-Hwa Tan, Amelia Santosa, Phillip Phan (2021) Evaluation of a multidisciplinary care model to improve quality of life in rheumatoid arthritis: a randomised controlled trial, <u>Quality of Life Research</u> (in press)
- Samuels, Jack, Calliope Holingue, Paul Nestadt, O Joseph Bienvenu, Phillip H. Phan, Gerald Nestadt (2021), An investigation of COVID-19 related worry in a United States population sample, <u>Journal of</u> <u>Psychiatric Research</u>, 144: 360-368
- CE Ellie Choi, MY Fiona Yee, LY Laura Tan & Phillip Phan (2021) A Qualitative Study of Dermatology Patients and Providers to Understand Discordant Perceptions of Symptom Burden and Disease Severity, <u>Journal of Dermatological Treatment</u>, Preprint DOI: 10.1080/09546634.2021.1961996
- 11. Macis, Mario, Michelle Grunauer, Erika Gutierrez, Ricardo Izurieto, Phillip H. Phan, Miguel Reina Ortiz, Carlos Rosas, Enrique Teran (2021) Using incentives and nudging to improve non-targeted HIV

testing in a high-burden province in Ecuador: A randomized trial, <u>AIDS and Behavior</u>, 25(8): 2542-2550

- Samuels, Jack, Calliope Holingue, Paul Nestadt, Joseph Bienvenu, Phillip H. Phan, Gerald Nestadt (2021), Contamination-related behaviors, obsessions, and compulsions during the COVID-19 Pandemic in a United States population sample. <u>Journal of Psychiatric Research</u>, 138: 155-162.
- Wu, Christine X., Ernest Suresh, Francis W.L. Phng, Kai Pik Tai, Janthorn Pakdeethai, Jared L.A. D'Souza, Kelvin L.S. Min, Woan Shin Tan, Gamaliel Y-H Tan, Phillip H. Phan, Chi Hong Hwang (2021) Effect of a Real-Time Risk Score on 30-day Readmission Reduction in Singapore, <u>Applied</u> <u>Clinical Informatics</u>, 12: 372-382
- Lee, Soo-Hoon, Clarice Wee, Chee Keat Tan, Phillip H. Phan, Yanika Kowitlawakul, Amartya Mukhopadhyay (2021) A Process View of Preparedness for ICU Patient Transitions of Care. <u>Critical</u> <u>Care Medicine</u>, 49(1): 558.
- Lee, BurceY., Ferguson, Michelle C., Cox, Sarah.N. and Phan, Phillip H (2021) Big Data and Systems Methods: The Next Frontier to Tackling the Global Obesity Epidemic. <u>Obesity</u>, 29(2): 263-264
- Marr, Kieren A., Phillip H. Phan (2020) The valorization of non-patent intellectual property in academic medical centers. <u>The Journal of Technology Transfer</u>, 45(6): 1823-1841
- Lee, Soo-Hoon, Pankaj C. Patel, Phillip H. Phan (2020) Are the Self-Employed More Stressed? New Evidence on an Old Question. <u>Journal of Small Business Management</u>, Preprint DOI: <u>10.1080/00472778.2020.1796467</u>
- Lee, Soo-Hoon, Christopher Terndrup, Phillip H. Phan, Sandra Zaeh, Kwame Atsina, Nicole Minkove, Sanjay V. Desai (2020) The Impact of Environmental Context on Intern Sign-Out Quality, <u>Journal of Patient Safety</u>, 16: 304–306
- 19. Liu, Alvin T.K., Ferdinand K. Hui, Phillip H. Phan (2020) Clearing hurdles to large scale telemedicine adoption, <u>Ophthalmology Times</u>, 45(12): 1, 4
- Chen, Yanying, Yi Jin Tan, Ya Sun, Cheng Zhan Chua, Jeffrey Kwang Sui Yoo, Shing Hei Wong, Helen Chen, John Chee Meng Wong, Phillip Phan (2020) A pragmatic randomized controlled trial of a cardiac hospital-to-home transitional care program in a Singapore academic medical center, <u>Journal of Patient Safety and Risk Management</u>, 25(2): 55-66
- Sim, Ming Ann, Soo-Hoon Lee, Phillip H. Phan, Aisah Lateef (2020) Quality improvement at an acute medical unit in an Asian Academic Center: A mixed methods study of nursing work dynamics, <u>Nursing</u> <u>Outlook</u>, 68(2): 169-183
- Lee, Soo-Hoon, Cindy Dwyer, Howard Carolan, Zoe Demko, Ravi Aron, Phillip Phan, Alan Ravitz, Peter Pronovost, Adam Sapirstein (2019) The Impact of Patient, Ward, and Best Practice Therapies on Adverse Outcomes in the ICU, <u>Critical Care Medicine</u>, 47(1): 482
- Phan, Phillip H., Soo-Hoon Lee, Tinglong Dai, Nehama Moran, V.J Mathuranayagam, Jerry Stonemetz (2018) Exploratory Study of Factors Influencing Surgery Scheduled Length, Deviation from Scheduled Length, and Impact on Length of Stay, <u>Journal of the American College of Surgeons</u>, 227(4): e160
- Lahiri, Manjari, Peter P.M. Cheung, Preeti Dhanasekaran, Su Ren Wong, Ai Yap, Daphne Tan, Amelia Santosa, Phillip H. Phan (2018) Does Care by a Multidisciplinary Team Improve Outcomes in Rheumatoid Arthritis? A Randomized Controlled Study, <u>Arthritis & Rheumatology</u>, 70.
- Goh, G. K., Lee, S., Phan, P., & Tambyah, P. A. (2017) The Impact of Age on 30-day Unscheduled Readmissins for Diabetes Mellitus Patients, <u>Journal of General Internal Medicine</u>, 32: S342-S342
- 26. Lateef, Aisha, Soo Hoon Lee, Dale Andrew Fisher, Wei-Ping Goh, Hui Fen Han, Uma Chandra Segara, Tiong Beng Sim, Malcolm Mahadehvan, Khean Teik Goh, Noel Cheah, Aymeric YT Lim, Phillip H. Phan, Reshma A Merchant (2017) Impact of inpatient Care in Emergency Department on outcomes: a quasi-experimental cohort study, <u>BMC Health Services Research</u>, 17(1): 555
- Lee, Soo Hoon, Dale A. Fisher, Heidi Mah, Wei-Ping Goh, Phillip H. Phan (2017) A qualitative study of sign-out processes between primary and on-call residents: relationships in information exchange, responsibility and accountability, <u>International Journal for Quality in Health Care</u>, 29(5): 646-653
- Lee, Soo-Hoon Lee, Christopher Terndrup, Phillip H Phan, Sandra E Zaeh, Kwame Atsina, Nicole Minkove, Alexander Billioux, Souvik Chatterjee, Idoreyin Montague, Bennett Clark, Andrew Hughes, Sanjay V. Desai (2017) A Randomized Cohort Controlled Trial to Compare Intern Sign-Out Training Interventions, Journal of Hospital Medicine, 12(12): 979-983
- Lee, Soo-Hoon, Sanjay V. Desai, Phillip H Phan (2017) The impact of duty cycle workflow on sign-out practices: a qualitative study of an internal medicine residency program in Maryland, USA, <u>BMJ Open</u>, 7(5): 1-8

- Biskup, Toni, Phillip Phan, and Michelle Grunauer (2017) Lessons from the Design and Implementation of a Pediatric Critical Care and Emergency Medicine Training Program in a Low Resource Country – The South American Experience, <u>Journal of Pediatric Intensive Care</u>, 6(1): 60-65
- Lee, S-H., Dorman, T., Pronovost, P., Phan, P. (2016), ICU, ED, OR, MED Doctors' Perceptions of Teamwork and Patient Transfers: Evidence from HSOPS, <u>Critical Care Medicine</u>, 44(12): 347
- 32. Lee, Soo-Hoon, Christopher P Terndrup, Phillip Phan, Sandra E Zaeh, Kwame Atsina, Nicole Minkove, Diana Kwong, Idoreyin Montague, Alexander Billioux, Bennett Clark, Andrew Hughes, Souvik Chatterjee, Sanjay Desai (2016) Pre-Post RCT of Four Training Interventions to Improve Signout Quality for Interns, <u>Journal of General Internal Medicine</u>, 31: S349-S34
- 33. Su, Erik, Misun Hwang, Emily Dunn, Julianna Amorese, Traci Antes, Nathaniel Bohn, Jennifer Snider, Kristen Nelson McMillan, Cliff Takemoto, Phillip H. Phan (2018) Clinician Ultrasound Screening for Catheter-associated Thrombosis in Critically III Children, <u>Critical Care Medicine</u>, 46(1): 634
- 34. Lee, Siu Yin, Soo Hoon Lee, Jenny H. H. Tan, Howard S. L. Foo, Phillip H. Phan, Alfred W. C. Kow, Sein Lwin, Penelope M. Y. Seah and Siti Zubaidah Mordiffi (2018) Factors associated with prolonged length of stay for elective hepatobiliary and neurosurgery patients: a retrospective medical record review, <u>BMC Health Services Research</u>, 18(1): 5-14
- 35. Phan, Phillip & Dean F. Wong (2017). Lost opportunities. Nature, 552 (7683): S18
- Lee, Soo-Hoon, Phillip H. Phan, Todd Dorman, Sallie J. Weaver and Peter J. Pronovost (2016) The relationships between handoffs, patient safety, and patient safety culture perceptions: Evidence from HSOPS, <u>BMC Health Services Research</u>, 16:254
- Lee, Soo-Hoon, Angela Lee, Sian Ni Lim, Mei Jian Koh, B. Tan, Phillip Phan, Reshma A. Merchant, Aisha Lateef, and Dale A. Fisher (2014) Pilot Study on Nurse-led Rounds: Preliminary Data on Patient Contact Time", <u>International Journal of Technical Research and Applications</u>, 2(Special Issue 5), 68-71.
- Lee, Soo-Hoon, Wei-Ping Goh, W.P., Dale A. Fisher, and Phillip Phan (2014) Factors that Promote the Perceived Usefulness and Clinical Outcomes of Signouts, <u>International Journal of Technical</u> <u>Research and Applications</u>, 2(Special Issue 5), 72-76.
- Wong, Dean F., Robert Innis, Lawrence M. Sung, Lisa Gold, Steven Paul, Phillip Phan, Steven Grant, Husseini Manji (2013) New Models of Open Innovation to Rejuvenate the Biopharmaceutical Ecosystem, <u>Neuropsychopharmacology</u> 38: S17

Strategy and Entrepreneurship

- 40. Sun, Xian, Ellen Jin Jiang, Phillip H.P, HuaZhang, (2022) De facto power in a transition economy: The case of China, <u>Journal of Financial Stability</u>, 60 (in press)
- Phan, Phillip (2021) Connecting Research to Policy Is Easier Said Than Done, <u>Academy of</u> <u>Management Perspectives</u>, 35(4): 563-565
- 42. Phan, Philllip (2021) Where is Management Theory in an Age of Crises? <u>Academy of Management</u> <u>Perspectives</u>, 35(3): 331-334
- 43. Caiazza, Rosa, Phillip H. Phan, Henry Etzkowitz, and Erik Lehmann (2021) An Absorptive Capacitybased Systems View of Covid-19 in the Small Business Economy, <u>International Entrepreneurship and</u> <u>Management Journal</u> (in-press)
- Li, Mengyin, Phillip H. Phan, and Sun Xian (2021) Business Friendliness: A Double-Edged Sword, <u>Sustainability</u>, 13(4): 1819-1840
- 45. Nicolaou, Nicos, Phillip H. Phan, Ute Stephan (2021) The Biological Perspective in Entrepreneurship Research. <u>Entrepreneurship: Theory and Practice</u>, 45(1): 3-17
- 46. Phan, Phillip, Geoffrey Wood (2020) Doomsday Scenarios (or the Black Swan Excuse for Unpreparedness). <u>Academy of Management Perspectives</u>, 34(4): 425-433
- Fayolle, Alain, Wadid Lamine, Sarfraz Mian, Phillip Phan (2021) Effective models of science, technology, and engineering entrepreneurship education: current and future research. <u>Journal of</u> <u>Technology Transfer</u>, 46(2): 277–287
- Wright, Michael, Phillip H. Phan (2020) Opportunity: Is there a future in the construct? <u>Academy of</u> <u>Management Pespectives</u>, 34(3): 297-299
- Chan, C.S. Richard, Pankaj C. Patel, Phillip H. Phan (2020) Do differences among accelerators explain differences in the performance of member ventures? Evidence from 117 accelerators in 22 countries, <u>Strategic Entrepreneurship Journal</u>, 14(2): 224-238

- Choi, Young R., Phillip H. Phan, Jaepil Choi (2020) Formal governance, interfirm coordination, and performance in partnerships: An empirical investigation of a mediation model, <u>European Management</u> <u>Journal</u>, 38(3): 413-424
- 51. Xian, Sun, Soo-Hoon Lee, Phillip H. Phan (2019) Family firm R&D investments in the 2007–2009 Great Recession, Journal of Family Business Strategy, 10(4): 1-9
- 52. Phan, Phillip H. (2019) Implications for Management Research in the New *Political* Economy, <u>Academy of Management Perspectives</u>, 33(4): 367–370
- Munshaw, Supriya, Soo-Hoon Lee, Phillip H. Phan, Kieren A. Marr (2019) The influence of human capital and perceived university support on patent applications of biomedical investigators, <u>Journal of</u> <u>Technology Transfer</u>, 44(4): 1216-1235
- Phan, Phillip H. (2019) Market Approaches to Urban Grand Challenges: A Call for New Thinking on Old Problems, <u>Academy of Management Perspectives</u>, 33(3): 251–252
- Phan, Phillip H. (2019) International Politics and Management Research: A Glaring White Space Calling Out to be Filled, <u>Academy of Management Perspectives</u>, 33(1):1-2
- 56. Wood, Geoffrey, Phillip H. Phan, Michael Wright (2018) The Problems with Theory and New Challenges in Theorizing, <u>Academy of Management Perspectives</u>, 32(4): 405-411
- Caiazza, Rosa, Albert A. Cannella Jr, Phillip H. Phan, Michele Simoni (2018) An institutional contingency perspective of interlocking directorates, <u>International Journal of Management Reviews</u>, 21(3): 277-293
- 58. Ferrari, Bernard, Phillip H. Phan (2018) Universities and the Conglomerate Challenge, <u>McKinsey</u> <u>Quarterly</u>, 3:116-119
- 59. Phan, Phillip H., Michael Wright (2018) Advancing the Science of Human Cognition and Behavior, Academy of Management Perspectives, 32(3): 179-181
- 60. Wright, M, P. Phan (2018) The Commercialization of Science: From Determinants to Impact, Academy of Management Perspectives, 32(1): 1-3
- Phan, Phillip, Michael Wright, Soo-Hoon Lee (2017) Of Robots, Artificial Intelligence, and Work, <u>The</u> <u>Academy of Management Perspectives</u>, 31(4): 253-255
- 62. Lee, Soo-Hoon, Phillip Phan, and Hung-bin Ding (2016) A Theory of Family Employee Involvement during Resource Paucity, Journal of Family Business Strategy (DOI: 10.1016/j.jfbs.2016.06.001)
- 63. Phan, Phillip and Mike Wright (2016) Whither the Academy of Management Perspectives, <u>The</u> <u>Academy of Management Perspectives</u>, 30 (1), 1-4
- 64. Liao, Yin-Chi., Phillip Phan (2015) Internal capabilities, external structural holes network positions, and knowledge creation, <u>The Journal of Technology Transfer</u>, 41(5), 1148-1167
- 65. Phan, Phillip (2016) The business of translation: Initial conditions and firm capacity in taking discoveries to market, Journal of Technology Transfer, 41(2), 179-181
- 66. Phan, Phillip (2014) The business of translation: The Johns Hopkins University Discovery to Market program, <u>The Journal of Technology Transfer</u>, 39 (5), 809-817
- 67. Choi, Yong-Rok, and Phillip Phan (2014) Exploration, Exploitation, and Growth through New Product Development: The Moderating Effects of Firm Age and Environmental Adversity, <u>IEEE</u> <u>Transactions on Engineering Management</u>, 61(3): 428-437
- Phan, Phillip, and Chester Chambers (2013) Advancing Theory in Entreprenuership from the Lens of Operations Management, <u>Productions and Operations Management</u>, Lead Article, Vol.22, No.6, pp 1423-1428
- 69. Litwin, Adam Seth, and Phillip H. Phan (2013) Quality over Quantity: Reexamining the Link between Entrepreneurship and Job Creation, <u>Industrial & Labor Relations Review</u>, Vol.66, No.4, pp 54-65
- Sugheir, Jeff, Phillip H. Phan, and Iftehar Hasan (2012) Diversification and Innovation Revisited: An Absorptive Capacity View of Technological Knowledge Creation, <u>IEEE Transactions on Engineering</u> <u>Management</u>, Vol.59, No.4, pp 530-539
- Walls, Judith, Pascual Berrone, and Phillip H. Phan (2012) Corporate Governance and Environmental Performance: Is There Really a Link? <u>Strategic Management Journal</u>, Vol.33, No.8, pp 885-913
- Goel, Sanjay, Pietro Mazzola, Phillip H. Phan, Torsten M. Pieper, and Ramona K. Zachary (2012) Strategy, ownership, governance, and socio-psychological perspectives on family businesses from around the world, <u>Journal of Family Business Strategy</u>, Vol.3, No.2, pp 54-65
- 73. Walls, Judith, Phillip H. Phan, and Pascual Berrone (2011) Measuring environmental strategy: construct development, reliability, and validity, <u>Business & Society</u>, Vol.50, No.1, pp 71-115

- Wu, Jianfeng, Dean Xu and Phillip H. Phan (2011) The effects of ownership concentration and corporate debt on corporate divestitures in Chinese listed firms, <u>Asia Pacific Journal of Management</u>, Vol.28, No.1, pp 95-114
- 75. Phan, Phillip H., Jing Zhou and Eric Abrahamson (2010) Creativity, Innovation, and Entrepreneurship in China, <u>Management and Organization Review</u>, Vol.6, No.2, pp 175–194
- Xu, Dean, Changhui Zhou and Phillip H. Phan (2010) A real options perspective on sequential acquisitions in China, <u>Journal of International Business Studies</u>, Vol.41, No1, pp. 166-174
- Lee, Soo-Hoon, Phillip H. Phan, and Elaine Chan (2010) The impact of HR configuration on firm performance in Singapore: A resource-based explanation, <u>Human Resources Abstracts</u>, Vol.42, No.1, pp. 1740
- Phan, Phillip H., Donald S. Siegel, and Mike Wright (2009). New Developments in Technology Management Education: Background Issues, Program Initiatives, and a Research Agenda, <u>Academy of</u> <u>Management Learning and Education</u>, Vol.8, No3, pp. 324-336
- Phan, Phillip H., Mike Wright, Deniz Ucbasaran and Wee-Liang Tan (2009) Corporate entrepreneurship: Current research and future directions, <u>Journal of Business Venturing</u>, 2009, vol.24, No.3, pages 197-205
- Ding, Hung-bin and Phillip H. Phan (2009) Why aren't we learning from our partners? An investigation on the relationship between initial conditions and knowledge acquisition effectiveness, <u>International Journal of Entrepreneurship and Innovation Management</u>, Vol.9, No3, pp 204-228
- Tan, Justin, Eileen Fischer, Ron Mitchell, and Phillip Phan (2009) At the Center of the Action: Innovation and Technology Strategy Research in the Small Business Setting, <u>Journal of Small Business</u> <u>Management</u>, Vol47, No3, pp 233–262
- 82. Markman, Gideon, Peter Gianodis and Phillip H. Phan (2009) Supply-Side Innovation and Technology Commercialization, Journal of Management Studies, Vol46, No4, pp 625-649
- Lee, Soo-Hoon, Phillip H. Phan, and Toru Yoshikawa (2008) The Role of the Board and Its Interaction with the Successor's Human Capital in the Asian Family Enterprise, <u>Multinational Business</u> <u>Review</u>, Vol.16, No.2
- 84. Markman, Gideon, Phillip H. Phan, and Peter Gianodis (2008) Part-time Academics or Full Time Entrepreneurs? IEEE Transactions on Engineering Management, Vol55, No1, pp. 29-36
- 85. Su, Yi Yi, Dean Xu and Phillip H. Phan (2008) Principal-principal conflict in the governance of the Chinese public corporation, <u>Management and Organization Review</u>, Vol4, No1, pp. 17-38
- 86. Fan, Terence and Phillip H. Phan (2007) International New Ventures: Revisiting the Influences behind the 'Born-Global' Firm, Journal of International Business Studies, Vol38, No7, pp. 1113-1131
- Lee, Soo-Hoon and Phillip Phan (2006) The effects of tie strength and tie diversity on job search, pay increases, and promotions in Singapore and Thailand, <u>Journal of Social & Personal Relationships</u>, 25(5), 820-839.
- 88. Choi, Young-rok and Phillip Phan (2006) The Influences of Economic and Technology Policy on the Dynamics of New Firm Formation. <u>Small Business Economics</u>, 26(5): 493-503.
- Phillip Phan and Donald S. Siegel (2006) The Effectiveness of University Technology Transfer: Lessons Learned, Managerial and Policy Implications, and the Road Forward, <u>Foundations and Trends</u> in <u>Entrepreneurship</u>, Vol.2, No2, pp. 77-144.
- Lee, Soo-Hoon, Phillip H. Phan and Elaine Chan (2005) The impact of HR configuration on firm performance in Singapore: A resource-based explanation, <u>International Journal of Human</u> <u>Resource Management</u>, Vol16 No9, pp. 1740-1758
- 91. Ding, Hung-bin, and Phillip H. Phan (2005) Family member employment and the formation of family business networks, <u>Journal of Business and Entrepreneurship</u>, Vol17 No2, pp. 24-38
- 92. Markman Gideon D., Peter T. Gianiodis, Phillip H. Phan and David B. Balkin (2005) Innovation Speed: Transfering University Technology to Market, <u>Research Policy</u>, Vol34, pp. 1058-1075
- Yoshikawa, Toru and Phillip H. Phan (2005) The Effects of Ownership and Capital Structure on Board Composition and Strategic Diversification in Japanese Corporations, <u>Corporate</u> <u>Governance: An International Review</u>, Vol13 No2, pp. 303-312
- Yoshikawa, Toru, Phillip H. Phan and Parthiban David (2005) "The Impact of Ownership Structure on Wage Intensity in Japanese Corporations", <u>Journal of Management</u>, Vol31 No2, pp. 278-300

- Markman, Gideon D., Phillip H. Phan, David B. Balkin, and Peter Gianiodis (2005) "Entrepreneurship and University Based Technology Transfer", <u>Journal of Business Venturing</u>, Vol20 No2, pp. 241-263
- Phan, Phillip H., Donald Siegel and Michael Wright (2005) "Science Parks and Incubators: Observations, Synthesis and Future Research", <u>Journal of Business Venturing</u>, Vol20 No2, pp. 165-182
- 97. Yoshikawa, Toru, Phillip H. Phan and Jonathon Linton (2004) "The Relationship between Governance Structure and Strategy Choice in Japanese Venture Capital Firms", Journal of Business Venturing, Vol19 No6, pp. 831-849
- 98. Markman, Gideon D., Peter T. Gianiodis, Phillip H. Phan, and David B. Balkin (2004) Entrepreneurship from the ivory tower: Do incentive systems matter? <u>Journal of Technology</u> <u>Transfer</u>, Vol29 No3/4
- 99. Markman, Gideon D., Martiza I. Espina, and Phillip H. Phan (2004) "Patents as Surrogates for Inimitable and Non-Substitutable Resources", Journal of Management, Vol30 No4, pp. 529-544
- 100.Bonn, Ingrid, Toru Yoshikawa, and Phillip H. Phan (2004) "Effects of Board Structure on Firm Performance: A Comparison between Japan and Australia", <u>Asian Business & Management</u>, Vol3 No1, pp. 105-126
- 101.Phan, Phillip H., and Maw Der Foo (2004) "Technological Entrepreneurship in Emerging Regions", Journal of Business Venturing, Vol19 No1, pp.1-5
- 102.Phan, Phillip H. (2003) "Entrepreneurship theory: Possibilities and Future Directions" Journal of Business Venturing, Vol18 No5, pp. 617-620
- 103.Phan, Phillip H., and John E. Butler (2003) "Entrepreneurs' Attitudes, Strategy Choice and Firm Performance." Journal of Business and Entrepreneurship, Vol15 No1, pp.74-91
- 104.Abetti, Pier, and Phillip H. Phan (2003) "Zobele Chemical Industries: The Evolution of a Family Company from Flyerpaper to Globalization (1919-2001)." <u>Journal of Business Venturing</u>, Vol 19 No4, pp 589-600
- 105.Abetti, Pier, and Phillip H. Phan (2003) Teaching note: Zobele chemical industries: the evolution of a family company from flypaper to globalization (1919–2001). Journal of Business Venturing, Vol19 No4, pp. 601-613
- 106.Phan, Phillip H., Soo Hoon Lee, and Siang Chi Lau (2003) The Performance Impact of Interlocking Directorates: The Case of Singapore, <u>Journal of Managerial Issues</u>, Vol15 No3, pp. 338-352
- 107.Lee, Soo Hoon, Phillip H. Phan, and Gilbert Tan (2003) Impact of the Asian Economic Crisis on Training Intentions and Outcomes, <u>Human Resources Management Review</u>, Vol13 No3, pp. 467-486
- 108.Yoshikawa, Toru, Phillip H. Phan (2003) The Performance Implications of Ownership-driven Governance Reform, <u>European Management Journal</u>, Vol21 No6, pp. 698-706
- 109.Phan, Phillip H, Poh Kam Wong and Clement Wang (2002) Antecedents to Entrepreneurship among University Students in Singapore: Beliefs, Attitudes and Background, <u>Journal of</u> <u>Enterprising Culture</u>, Vol10 No2, pp. 151-174
- 110.Butler, John E., Phan, Phillip H., Saxberg, Borje O. and Lee, Soon Hoon (2001) Entrepreneurial Succession, Firm Growth and Performance, <u>Journal of Enterprising Culture</u>, Vol9 No4, pp.407-436.
- 111.Phan, Phillip H., (2001) Corporate Governance in the Newly Emerging Economies, <u>Asia Pacific</u> Journal of Management, Vol18 No2, pp 131-136
- 112.Yoshikawa, Toru and Phillip H. Phan, (2001) Alternative Corporate Governance Systems in Japanese Firms: Implications for a shift to stockholder-centered corporate governance, <u>Asia</u> <u>Pacific Journal of Management</u>, Vol18 No2, pp 183-206
- 113. Teen, Mak Yuen and Phillip H Phan, (2000) Corporate Governance in Singapore: Recent Developments for the Next Millennium, <u>Philippine Review of Economics</u>, 37: 2, 68-91
- 114.Lee, Soo-Hoon, and Phillip H. Phan, (2000) Competencies of Directors in Global Firms: Requirements for Recruitment and Evaluation, <u>Corporate Governance: An International Review</u>, Vol8 No3, pp.204-214
- 115.Phan, Phillip H, and Theodore Peridis, (2000) Knowledge Creation in Strategic Alliances: A New Look at Organizational Learning, <u>Asia Pacific Journal of Management</u>, Vol17 No2, pp. 201-222

- 116.Phan, Phillip H., and Toru Yoshikawa, (2000) Agency Theory and Japanese Corporate Governance: A Test of the Convergence Hypothesis, <u>Asia Pacific Journal of Management</u>, Vol17 No1, pp. 1-28
- 117.Hang, Chang Chieh, and Phillip H. Phan, (2000) Reinventing the University of the Next Millenium: Leadership Imperatives for Creating a Learning Organization, <u>Singapore Management</u> <u>Review</u>, Vol21 No2, pp. 69-88
- 118.Phan, Phillip H., and Mak Yuen Teen (1999) Corporate Governance in Singapore: Towards the 21st Century, <u>Banker's Journal</u>, No. 109, pp. 56-70
- 119.Phan, Phillip H. (1998) Effective Corporate Governance in Singapore: Another Look, <u>Singapore</u> <u>Management Review</u>, Vol. 20, No. 2, pp. 43-62
- 120.Phan, Phillip H., (1998) Relevancy of the Boards of Directors: A Canadian Perspective and Some Suggestions for Further Investigation, <u>Business and the Contemporary World</u>, Vol. 9, No. 1, pp. 1-14
- 121.Phan, Phillip H., and Mark Yuen Teen (1998) An Exploratory Study of Corporate Governance in Singapore, <u>Malaysian Journal of Economic Studies</u>, Vol. 35, No. 1&2, pp. 199-230
- 122.Phan, Phillip H., and Yoshikawa, Toru (1998) Effects of Capital Market Exposure on Firm Strategy and Performance: An Analysis of Japanese Firms, <u>Journal of Business Research</u>, Vol 20, pp. 101-115
- 123.Phan, Phillip H., and Butler, John E., and Lee, Soo H., (1996) Crossing-Mother: Entrepreneur-Franchisees' Attempts to Reduce Franchiser Influence", <u>Journal of Business Venturing</u>, Vol. 11, No. 5, pp. 379-402
- 124.Phan, Phillip H., (1995) International Franchises as Learning Organizations, <u>Business and the</u> <u>Contemporary World</u>, Vol. 7, No. 3, pp. 157-166
- 125.Phan, Phillip H., and Hill, Charles W.L., (1995) Leveraged Buyouts: An Ex-Post Study, <u>Academy</u> of <u>Management Journal</u>, Vol. 38, No. 3, pp. 704-739
- 126.Phan, Phillip H., (1994) Franchise Contract Forms and Non-Contractual Interactions, <u>Business</u> and the Contemporary World, Vol. 6, No. 4, pp. 152-160
- 127.Phan, Phillip H., Butler, John E., and Lee Soo Hoon, (1994) Learning: Key to Leveraging the Value of a Franchise, Journal of Enterprising Culture, Vol. 1, No. 3, pp. 367-382
- 128.Hill, Charles W.L., and Phan, Phillip H., (1991), CEO Tenure as a Determinant of CEO Pay, Academy of Management Journal, Vol. 34, No. 3, pp. 707-717

REFEREED BOOK CHAPTERS AND CONFERENCE PROCEEDINGS

- Phan, Phillip (2022), Academic Intrapreneurship in Academic Health Systems, in <u>Comprehensive</u> <u>Precision Medicine: Regulatory, Legal and Ethical Considerations in Precision Medicine</u>, Ken Ramos and Rick Silva (eds), Elsevier Publishers: Amsterdam, Netherlands
- Lee, Soo-Hoon, Thomas W. Lee, and Phillip H. Phan (2020) Prosocial Advocacy Voice in Healthcare: Implications for Human Resource Management, In: Buckley, M. R., Halbesleben, J.R.B., Wheeler, A.R., and Baur, J.E. (eds), <u>Research in Personnel and Human Resources Management</u>. Emerald Publishing: Bingley, UK, pp 181-221
- Dai, Ting Long, Soo-Hoon Lee, and Phillip H. Phan (2020) Health Organizational Design: Information Exchange and Accountability, <u>Wiley StatsRef: Statistics Reference Online</u>, stat08229, John Wiley & Sons.
- Fan Terence, Phillip H. Phan (2018) "International New Ventures: Revisiting the Influences Behind the 'Born-Global' Firm''. In: Reuber A. (ed) <u>International Entrepreneurship: The Pursuit of</u> <u>Opportunities across National Borders</u>. JIBS Special Collections: Palgrave Macmillan, Cham, pp 131-172
- Liao, Yin-Chi, Xian Sun, and Phillip H. Phan (2017) "Beyond the ivory tower: The impacts of university-business partnerships on competitive rivalry" <u>Academy of Management Best Papers</u> <u>Proceedings</u>, 2017(1): 16108.
- 6. Lee, Soo-Hoon, Phillip H. Phan (2017) "The Role of Employee Prosocial Voice in Patient-Centered Healthcare Management" <u>Academy of Management Best Papers Proceedings</u>, 2017 (1): 12685
- 7. Phan, Phillip (2016) "Survey Methodology", in Atanelov, Levi (Ed.) <u>Resident's Handbook of Medical</u> <u>Quality and Safety</u>, Amsterdam, NL: Springer International Publishing, pp. 351-360

- Markman, Gideon D., Phillip Phan, David Balkin (2016) "The Impact of Corporate Governance on Innovation: Evidence from the Pharmaceutical Industry" in Phan, Phillip H. <u>Academic Entrepreneurship</u>, Cheltenham, UK: Edward Elgar Publishing, pp. 155-184
- Lee, Soo-Hoon, Phillip Phan, Todd Dorman, Peter J. Pronovost, and Sally J. Weaver (2015) "The Impact of Handoffs on Patient Safety: Evidence from HSOPS". <u>Academy of Management Best Papers</u> <u>Proceedings</u>.
- Phan, Phillip (2015), "University Venture Funds", in Audretsch, D., Hayter, Christopher, and Link, A. (eds.) <u>Concise Guide to Entrepreneurship, Technology and Innovation</u>, Cheltenham, UK: Edward Elgar Publishing, pp. 242-250
- Levesque, Moren, Phillip Phan, Samuel Raymar, Maya Waisman (2014) "Are CEOs Myopic? A Dynamic Model of the Ongoing Debate", in Kose, J, Makhija, A.K., Ferris, S. P. (eds.) <u>Corporate</u> <u>Governance in the US and Global Settings</u> (Advances in Financial Economics, Volume 17) Emerald Group Publishing Limited, pp.125 – 151
- Lee, Soo Hoon and Phillip H. Phan (2010) "Initial Thoughts on a Model of Rural Entrepreneurship in Developing Countries" <u>Expert Discussion Paper</u>, World Entreprenuership Forum, November 14-15, 2008, Paris, France
- Koh, Winston and Phillip H. Phan (2010) "The National Innovation System in Singapore." In V.K. Narayanan and Gina O'Connor (eds), <u>Technology and Innovation Management Encyclopedia</u>, Blackwell Publishing: Oxford, United Kingdom
- 14. Ding, Hung-bin and Phillip H. Phan (2006) "Family Involvement in Family Firms: Antecedents and Moderators", <u>Frontiers of Entrepreneurship Research</u>, 26:17, Article 4.
- 15. Choi, Young-Rok and Phillip H. Phan (2006) "A Generalized Supply/Demand Approach to National Entrepreneurship: Examples from the United States and South Korea." In D. Demougin and C. Schade (Eds), Entrepreneurship, Marketing, Innovation (Vol. 2): <u>An Economic Perspective on</u> <u>Entrepreneurial Decision Making</u>, Duncker & Humbolt, Berlin, Germany.
- 16. Phan, Phillip H., John E. Butler and Soo-Hoon Lee (2006) "Corporate Governance and Management Succession in Family Businesses", in Demougin, D. and Shade, C. (eds.), <u>An</u> <u>Economic Perspective on Entrepreneurial Decision Making</u>, Duncker & Humblot GmbH: Berlin, Germany.
- Phan, Phillip and Toru Yoshikawa (2006), "The Implications of Corporate Governance Reform for the Japanese Venture Capital Industry" in John E. Butler, Andy Lockett, and Deniz Ucbasaran, (eds), <u>Venture Capital and the Changing World of Entrepreneurship</u>, Vol 5 of Research in Entrepreneurship and Management, John E. Butler (series ed), IAP: Greenwich, CT, pp. 25-46
- Markman, Gideon D., Peter T. Gianiodis and Phillip H. Phan (2005) "Private Appropriation at U. S. Universities." in William D. Bygrave, Candida G. Brush, Per Davidsson, James Fiet, Patricia G. Greene, Richard T. Harrison, Miri Lerner, G. Dale Meyer, Jeffrey Sohl, Andrew Zacharakis (Eds.), <u>Frontiers of Entrepreneurship Research</u>, Vol. 25, Wellesley, MA: Babson College
- Siegel, Don and Phillip H. Phan (2005), "University Entrepreneurship and Technology Transfer: Process, Design, and Intellectual Property." in Gary Liebcap (ed), <u>Advances in the Study of</u> <u>Entrepreneurship, Innovation, and Economic Growth</u>, Vol 16, Elsevier Science/JAI Press Series (*lead paper*)
- Choi, Young Rok and Phillip H. Phan, (2004) "Dynamics of New Firm Formation: Impacts of Economic and Technology Policy." <u>Proceedings of the IEEE International Engineering</u> <u>Management Conference 2004</u>, Singapore, pp. 703-707.
- 21. Markman, Gideon, Peter Gianiodis, David Balkin and Phillip H. Phan, (2003) "University Technology Transfer: Licensing Revenues and Firm Creation", in William D. Bygrave, Candida G. Brush, Per Davidsson, James Fiet, Patricia G. Greene, Richard T. Harrison, Miri Lerner, G. Dale Meyer, Jeffrey Sohl, Andrew Zacharakis (Eds.), <u>Frontiers of Entrepreneurship Research</u>, Vol. 23, Babson College: Babson Park, MA
- 22. Yuen Teen, Mak, and Phillip H. Phan, (1999) "Corporate Governance in Singapore: Current Practice and Future Developments", <u>Proceedings of the KDI/OECD Conference on Corporate</u> <u>Governance in Asia: A Comparative Perspective</u>, Korea Development Institute: Seoul, Korea

- 23. Phan, Phillip H., and Mak Yuen Teen, (1998) "An Exploratory Study of Corporate Governance in Singapore", <u>Proceedings of the FAEA/ World Bank Conference on Financial Markets and the</u> <u>Future of the Asian Economic Miracle</u>, World Bank: Washington DC
- 24. Peridis, Theodore, Oliver, Christine, and Phan, Phillip H., (1997) "Impact of Shared Values and Interest on Strategic Alliance Effectiveness", in Moore, D.P. (ed.), <u>Best Papers Proceedings</u>, <u>Academy of Management</u>, Citadel: Sullivan's Island, SC
- Peridis, Theodore, Phan, Phillip H, and Pomerlau, D, (1997) "Cultural effects on joint venture performance", in M. Crocitto and B.L. Betters-Reed (eds.), <u>Weaving Partnerships and</u> <u>Communities: Visions, Voices, Ventures: Proceedings of the Eastern Academy of Management</u>, New Brunswick, NJ, Vol. 34: 132-136.
- 26. Phan, Philip H and Lee Soo Hoon (1995) "Human capital or social networks: What constrains CEO dismissals?" <u>Academy of Management Journal</u>, Special Volume/Issue: Best Papers Proceedings Mississippi State; pp. 37-42
- Phan, Phillip H., and Peridis, Theodore, (1995) "Trust Creation in Industry Networks", in Mangaliso, Mzamo, and David Palmer (Eds.), <u>Managing in a Global Economy VI</u>, EAM: Amherst, MA
- Phan, Phillip H., and Butler, John E., (1994), "Entrepreneur-Franchisees: The Impact of Non-Contractual Iterations", in Neil Churchill, William D. Bygrave, John A. Hornaday, Daniel F. Muzyka, Karl H. Vesper, and William E. Wetzel Jr., (Eds.), <u>Frontiers of Entrepreneurship</u> <u>Research</u>, Vol. 14, Babson College: Babson Park, MA
- Phan, Phillip H., and Peridis, Theodore, (1994) "Trust Creation and the Proto-Alliance in Industry Networks", in Jauch, Lawrence R., and Richard N. Osborn (Eds.), <u>The Best in</u> <u>Management Worldwide: Linking Management Scholarship</u>, Vol. 2., IFSAM: Dallas, TX
- Yoshikawa, Toru, and Phan, Phillip H., (1994) "Moving Beyond Market Models of Corporate Governance: The Case of Japan", in Jauch, Lawrence R., and Richard N. Osborn (Eds.), <u>The Best in Management Worldwide: Linking Management Scholarship</u>, Vol. 2., IFSAM: Dallas, TX
- Lee, Soo-Hoon, and Phan, Phillip H., (1993) "Corporate Takeovers The Successful Realization of Efficiency and Synergy Goals", in Schor, Susan M. (Ed.), <u>Managing to Make a Difference</u>, Vol. 16, EAM: Hartford, CT
- 32. Butler, John E., Yalch, Richard, Sullivan, Jeremiah, and Phan, Phillip H., (1992) "Responding to a Product Crisis: A Comparison of Memory Retrieval vs. Refutational Strategies", in Robert Leone and V. Kumer (Eds.), <u>Enhancing Knowledge Development in Marketing</u>, Vol. 3, American Marketing Association: Chicago, IL, 56-63. [selected as best paper in Advertising & Sales Promotion Track]
- 33. Phan, Phillip H., Butler, John E., and Lee, Soo-Hoon, (1991), "Organizational Learning: Missing Term in the Entrepreneurial Calculus?", in Oliga, J.C. (ed.), <u>Proceedings: World Conference on</u> <u>Entrepreneurship and Innovation</u>, Vol 2., ENDEC Nanyang Technological University: Singapore
- 34. Butler, John E., Phan, Phillip H., and Hansen, Gary S., (1990), "Strategic Alliances through Inter organizational Networks: A Path to Entrepreneurial Success", in Neil Churchill, William D. Bygrave, John A. Hornaday, Daniel F. Muzyka, Karl H. Vesper, and William E. Wetzel Jr., (Eds.), <u>Frontiers of Entrepreneurship Research</u>, Vol. 10, Babson College: Babson Park, MA
- 35. Butler, John E., Hansen, Gary S., Phan, Phillip H., (1990), and Brown, Robert B., "Entrepreneurial Networks as a Key Element in Marketing Strategy." in David Lichtenthal, David T. Wilson, and Robert E. Spekman (Eds.), <u>Marketing Theory and Applications</u>, Vol. 1, pp. 228-234, American Marketing Association: Chicago, IL
- 36. Brown, Robert B., Butler, John E., Hansen, Gary S., and Phan, Phillip H., (1990), "The Role of Inter organizational Relationships in Entrepreneurial Success", in Gerald Hills, Laforge B., and Welsch, H.P., (Eds.), <u>Research at the Marketing/ Entrepreneurship Interface</u>. University of Illinois: Chicago, IL

BOOKS AND EDITED VOLUMES

- 1. Ding, Hung-bin, Hsi-Mei Chung, Andy Yu, , Phillip H. Phan (2021) <u>Innovation, Growth, and</u> <u>Succession in Asian Family Enterprises</u>, Edward Elgar: Cheltenham, United Kingdom
- Espina, Maritza I., Phillip H. Phan, Gideon D. Markman (2018) <u>Social Innovation and</u> <u>Sustainable Entrepreneurship</u>, Edward Elgar: Cheltenham, United Kingdom

- Phan, Phillip H., Sarfraz Mian, and Wadid Lamine (2016) <u>Technology Entrepreneurship and</u> <u>Business Incubation: Theory, Practice, Lessons Learned</u>, Imperial College Press: United Kingdom
- 4. Phan, Phillip H. (2016) Academic Entrepreneurship, Edward Elgar: United Kingdom
- 5. Phan, Phillip H. (2014) <u>Conversations and Empirical Evidence in Microfinance</u>, Edward Elgar: United Kingdom
- 6. Phan, Phillip H., Jill Kickul, Sophie Bacq and Mattias Nordqvist (2014) <u>Theory and Empirical</u> <u>Research in Social Entreprenuership</u>, Edward Elgar: United Kingdom
- 7. Markman, Gideon and Phillip H. Phan (2011) <u>The Competitive Dynamics of Entrepreneurial</u> <u>Market Entry</u>, Edward Elgar: London, United Kingdom
- 8. Phan, Phillip H. (2007) <u>Taking Back the Boardroom: Thriving as a 21st Century Director</u>, Imperial College Press: United Kingdom
- 9. Phan, Phillip H., S. Venkataraman, and R. Velamuri (2008) <u>Entrepreneurship in the Emerging</u> <u>Regions of the World: Theory, Evidence and Implications</u>, Edward Elgar: Cambridge, MA,
- 10. Phan, Phillip H. and John E. Butler (2008) <u>Theoretical Developments and Future Research in</u> <u>Family Business</u>, Information Age Publishing: New York, NY
- 11. Phan, Phillip H. and S. Venkataraman (2008) Entrepreneurship in Emerging Regions (Co-Editor) Journal of Business Venturing, Elsevier Science: NY, NY
- 12. Phan, Phillip H. (2005) Dynamism as a Property of Entrepreneurial Systems (Editor), Journal of Business Venturing, Elsevier Science: NY, NY
- 13. Phan, Phillip H., Don Siegel and Mike Wright, (2004) Science Parks and Incubators (Co-Editor), Journal of Business Venturing, Elsevier Science: NY, NY
- 14. Phan, Phillip H. (2004) Entrepreneurship Theory: Future Directions (Editor), <u>Journal of Business</u> <u>Venturing</u>, Elsevier Science: NY, NY
- 15. Phan, Phillip H., and Maw Der Foo (2003) Technological Entrepreneurship in Emerging Regions (Co-Editor), Journal of Business Venturing, Vol. 19 No.1, Elsevier Science: NY, NY
- 16. Phan, Phillip H. (2002), <u>Technological Entrepreneurship</u> (Editor), Vol 2. in John E. Butler (ed), Research in Entrepreneurship and Management, Information Age Publishing: New York, NY
- 17. Phan, Phillip H. (2001), Corporate Governance in the Newly Emerging Economies (Editor), <u>Asia</u> <u>Pacific Journal of Management</u>, v18 No 2, Kluwer Academic: Norwell, MA
- Phan, Phillip H. (2000), <u>Taking Back the Boardroom! Better Directing for the New Millennium</u>, McGraw-Hill: Singapore, New York
- Phan, Phillip H. (1999), The Asian Economic Crisis (Special Issue), <u>Global Focus</u>, Vol. 11:2, John Wiley: New York, NY

PATENTS

1. Pasricha, Pankaj 'Jay' and Phillip H. Phan, Johns Hopkins University, Method of Treatment of Irritable Bowel Syndrome, Provisional US Patent 63/075,794, April 2021

OTHER CONTRIBUTIONS IN BOOKS AND BOOK REVIEWS

- 1. Phan, Phillip H. (2003) "Review of Corporate Networks in Europe and the United States", <u>Administrative Science Quarterly</u>, Vol.48:3, 543-545
- 2. Phan, Phillip H. (2002) "Review of A Theory of the Firm: Governance, Residual Claims, and Organizational Forms", <u>Administrative Science Quarterly</u>, 47:2, 387-389
- 3. Phan, Phillip H. (1999) "Review of Asian Eclipse", <u>Asia Pacific Journal of Management</u>, 16:2, 305-309
- 4. Phan, Phillip H. (1999) "Review of Governance Innovations in the Asia-Pacific Region", Journal of Asian Business, 15:2, 86-90
- 5. Phan, Phillip H. (1998) "Review of Collision Course", Journal of Asian Business, 14:4, 102-105
- Phan, Phillip H., and Butler, John E. (1994), "Acme Leasing Corporation", reprinted in Shrivastava, Paul, <u>Strategic Management: Concepts and Practices</u>, South-Western Publishing: Cincinnati, OH
- Phan, Phillip H., and Butler, John E. (1991), "Acme Leasing Corporation", in Hill, Charles, W.L., and Jones, Gareth, <u>Strategic Management: An Integrative Approach</u> (2nd ed.), Houghton Mifflin: New York, N.Y.

OTHER PUBLICATIONS

- 1. Phan, Phillip, and Joe Grogan (2022) "Patients deserve immediate access to FDA-approved innovations not bureaucratic restrictions", The Hill, May 21, 2022
- 2. Phan, Phillip H. (2001) "Let Air Canada go.", Maclean's, 114:48, 34-35
- 3. Phan, Phillip H. (2001), "The Importance of Timely Succession Planning: Cases in Point", <u>Director's Monthly</u>, April
- 4. Phan, Phillip H (1997), "Jonathon Brown Cable and Wire Corporation", <u>Schulich School of</u> <u>Businesss Executive Development Case Study</u>
- 5. Phan, Phillip H., and Wesson, Thomas (1995), "Noma Inc.", <u>Schulich School of Business Case</u> <u>Study</u>
- 6. Phan, Phillip H., and Peridis, Theodore (1994) "Atac Steel Ltd.", <u>Schulich School of Business</u> <u>Case Study</u>
- 7. Phan, Phillip H., Peridis, Theodore and Thomas Wesson (1994) "WK Information Systems", Schulich School of Business Case Study
- 8. Phan, Phillip H., Peridis, Theodore and Thomas Wesson (1994) "Dalton Chemicals", <u>Schulich</u> <u>School of Business Case Study</u>
- Phan, Phillip H., and Chong, Raymond (1990), "Crisis Management: How the Alar Scare Shook the Apple Industry", <u>Pacific Northwest Executive</u>, Vol. 6, No. 2, April, University of Washington: Seattle, WA

REFEREED CONFERENCE PRESENTATIONS

- 1. Phan, Phillip, "AI, Robots and the Future of Work", Production and Operations Management Society (POMS) Annual Conference, April 2022 (online)
- Lee, Soo-Hoon, Tinglong Dai, Phillp H. Phan, Nehama Moran, Jerry Stonemetz, "Squeeze In: Can Last-Minute OR Reservations Hurt Patient Outcomes?" <u>MSOM International Conference</u>, Singapore, June 2019
- Lee, Soo-Hoon, Tinglong Dai, Phillp H. Phan, Nehama Moran, Jerry Stonemetz, "Challenging the Newsvendor Model in Operating Room Management", <u>INFORMS Healthcare Conference</u>, Cambridge, MA, July 2019
- Lee, Soo-Hoon, Tinglong Dai, Phillip H. Phan, "Organizational and Behavioral Factors Underlying Deviations from Surgical Schedules", <u>30th Annual POMS Conference</u>, Washington, DC, May 2019
- Phan, Phillip H., "Digitalization, Disruption, Technological Changes and the New Frontiers of Entrepreneurship", <u>Annual Meeting of the Academy of Management</u>, Boston, MA, USA, August 2019
- Phan, Phillip H., "Mental Health and Well-Being as the Link between Entrepreneurship and Leadership Research", <u>Annual Meeting of the Academy of Management</u>, Boston, MA, USA, August 2019
- Lee, Soo-Hoon, Cindy Dwyer, Howard Carolan, Zoe Demko, Ravi Aron, Phillip H. Phan, Alan Ravitz, Peter Pronovost, Adam Sapirstein, "Person, Organization, and Therapeutic Causes of ICU Adverse Outcomes", <u>Johns Hopkins Medicine 10th Patient Safety Summit</u>, Baltimore, MD, March 2019.
- Lee, Soo-Hoon, Phillip Phan, Sanjay V. Desai, "Milestone Performance Comparisons between Residents Selected from an Intervention using Behaviorally Anchored Rating Scales to a Control", <u>Accreditation Council for Graduate Medical Education Annual Educational</u> <u>Conference</u>, Orlando, FL, March 2019
- Lee, Soo-Hoon, Cindy Dwyer, Howard Carolan, Zoe Demko, Ravi Aron, Phillip H. Phan, Alan Ravitz, Peter Pronovost, Adam Sapirstein, "The Impact of Patient, Ward, and Best Practice Therapies on Adverse Outcomes in the ICU", <u>48th Critical Care Congress of the Society of</u> <u>Critical Care Medicine</u>, San Diego, CA, February 2019
- Lee, Soo-Hoon, Cindy Dwyer, Howard Carolan, Zoe Demko, Ravi Aron, Phillip H. Phan, Alan Ravitz, Peter Pronovost, Adam Sapirstein, "Patient, Environment, and Therapeutic Causes of Adverse Outcomes in the ICU", <u>19th Annual Anesthesiology & Critical Care Medicine Research</u> <u>Day</u>, Johns Hopkins Medicine, Baltimore, MD, December 2018

- Lee, Soo-Hoon, Tinglong Dai, Phillip H. Phan, Nehama Moran, V. Mathuranayagam, Jerry Stonemetz, "An Exploratory Study of Factors Influencing Surgery Scheduled Length, Deviations from Scheduled Length, and their Impact on Length of Stay", <u>American College of Surgeons</u> <u>Clinical Congress</u>, Boston, MA, October 2018.
- 12. Phan, Phillip H., Ravi Aron, Praveen Pathak, "Predicting Safe Handoffs Using Machine Learning", <u>Annual Meeting of the Academy of Management</u>, Chicago, IL, USA, August 2018
- 13. Phan, Phillip H., "Strategy, Climate Change and the Energy Transition", <u>Annual Meeting of the Academy of Management</u>, Chicago, IL, USA, August 2018
- 14. Phillip H. Phan, "How Poverty Influences Entrepreneurship", <u>Annual Meeting of the Academy</u> of <u>Management</u>, Chicago, IL, USA, August 2018
- 15. Hatak, Iasabella, Nicos Nicolaou, Phillip Phan, Johan Wiklund, "How Can We Successfully Adopt Biological and Clinical Approaches in Entrepreneurship Research?" <u>Annual Meeting of</u> <u>the Academy of Management</u>, Chicago, IL, USA, August 2018
- 16. Phan, Phillip H., "Entrepreneurship and Poverty: Necessary Initial Conditions", <u>Annual Meeting</u> of the Academy of Management, Chicago, IL, USA, August 2018
- Macis, Mario, Miguel Reina Ortiz, Phillip H. Phan, Ricardo Izurieta, Michelle Grunauer, Carlos Rosas, Enrique Teran, "Improving voluntary HIV testing in low- and middle-income countries (LMIC): a report from a field experiment in Ecuador", <u>22nd International AIDS Conference</u> (AIDS 2018), Amsterdam, Netherlands, July 2018
- Lee, Soo-Hoon, Phillip H. Phan, Henry E. Fessler, Charles Wiener, Sanjay V. Desai, "Using Behaviorally Anchored Rating Scales to Evaluate Residency Applicants", <u>Accreditation Council</u> <u>for Graduate Medical Education Annual Educational Conference</u>, Orlando, FL, March 2018
- Hatak, Isabella, Phillip H. Phan, Ute Stephan, and Johan Wiklund, "ADHD and Entrepreneurship", <u>Annual Meeting of the Academy of Management</u>, Atlanta, GA, USA, August 2017
- Espina, Maritza, Gideon D Markman, and Phillip H. Phan, "Environmental Challenges, Social Innovations and Sustainable Entrepreneurship", <u>Annual Meeting of the Academy of</u> <u>Management</u>, Atlanta, GA, USA, August 2017
- Liao, Yin-Chi, Xian Sun, Phillip H. Phan, "Beyond the ivory tower: The impacts of universitybusiness partnerships on competitive rivalry", <u>Annual Meeting of the Academy of Management</u>, Atlanta, GA, USA, August 2017
- Lee, Soo-Hoon, and Phillip H. Phan, "The Role of Employee Prosocial Voice in Patient-Centered Healthcare Management", <u>Annual Meeting of the Academy of Management</u>, Atlanta, GA, USA, August 2017
- Goh, G.H., Soo-Hoon Lee, Phillip H. Phan, and Paul Anantharajah Tambyah, "The Impact of Age on 30-Day Unscheduled Readmissions for Diabetes Mellitus Patients", <u>Society for General</u> <u>Internal Medicine Annual Meeting</u>, Washington, D.C., USA, April 2017.
- Lee, Soo-Hoon, Jason, Richter, and Phillip H. Phan "The Relative Impact of Unit Based Teams on Perceptions of Patient Safety: Evidence from HSOPS". <u>AcademyHealth Annual Research</u> <u>Meeting</u>, Boston, MA, 26-28 June 2016.
- 25. Lee, Soo Hoon, Christopher Terndrup, Phillip H. Phan, Sandra E. Zaeh, Kwane Atsina, Nicole Minkove, Diana Kwong, Idoreyin Montague, Alexanda Billioux, B. Clark, Andrew Hughes, S. Chatterjee, and Sanjay V. Desai, "Pre-Post RCT of Four Training Interventions to Improve Signout Quality for Interns". <u>39th Annual Meeting of the Society of General Internal Medicine</u>, Hollywood, FL, 11-14 May 2016.
- 26. Lee, Soo Hoon, Christopher Terndrup, Phillip H. Phan, Sandra E. Zaeh, Kwane Atsina, Nicole Minkove, Diana Kwong, Idoreyin Montague, Alexanda Billioux, B. Clark, Andrew Hughes, S. Chatterjee, and Sanjay V. Desai "Impact of the Ward Environment on Sign-out Quality". <u>Alliance for Academic Internal Medicine</u>, Atlanta, GA, 8-10 October 2015.
- Lee, Soo Hoon, Christopher Terndrup, Phillip H. Phan, Sandra E. Zaeh, Kwane Atsina, Nicole Minkove, Diana Kwong, Idoreyin Montague, Alexanda Billioux, B. Clark, Andrew Hughes, S. Chatterjee, and Sanjay V. Desai "A Pre-Post Randomized Controlled Cohort Trial on Intern Sign-out Quality". <u>6th Annual Patient Safety Summit</u>, Baltimore, MD, 2 October 2015.
- 28. Lee, Soo Hoon, Christopher Terndrup, Phillip H. Phan, Sandra E. Zaeh, Kwane Atsina, Nicole Minkove, Diana Kwong, Idoreyin Montague, Alexanda Billioux, B. Clark, Andrew Hughes, S.

Chatterjee, and Sanjay V. Desai "Impact of the Ward Environment on Sign-out Quality". <u>6th</u> <u>Annual Patient Safety Summit</u>, Baltimore, MD, 2 October 2015.

- Lee, Soo-Hoon, Phillip H. Phan, Todd Dorman, Peter J. Pronovost, and Sallie J. Weaver "The Impact of Handoffs on Patient Safety: Evidence from HSOPS", <u>Annual Meeting of the Academy</u> of Management, Vancouver, Canada, August 2015
- 30. Phan, Phillip H. "The Singapore startup ecosystem for student entrepreneurs", <u>Annual Meeting</u> of the Academy of Management, Vancouver, Canada, August 2015
- 31. Michtalik, Henry J., Bishara Bates, Robert E. Hody, Phillip Phan, Melinda Kantsiper, Jodi Rennert-Ariev, Laura Winner; Daniel Brotman, Patricia Wachter, Eric J. Park, and Eric Howell "Increasing Value across Four Hospitals through a Hospitalist-Led Quality Improvement Program: Top-Down Support for Bottom-Up Change to Decrease Length of Stay and Cost of Care". <u>38th Annual Meeting of the Society of General Internal Medicine</u>. Toronto, Canada, April 2015
- 32. Lee, Soo-Hoon, Wei-Ping Goh, Phillip H. Phan, Heidi Mah, Dale A. Fisher "Strengthening Information Exchanges in Resident Sign-outs: The Roles of Responsibility and Accountability". <u>38th Annual Meeting of the Society of General Internal Medicine</u>. Toronto, Canada, April 2015
- 33. Lateef, Aisha, Reshma Merchant, J. J. He, Soo-Hoon Lee, Phillip H. Phan, M. Ong, U.S. Segara, T. B. Sim, Mahendran Mahadevan, K. T. Goh, Dale A. Fisher "Acute Medical Team Model of Care Designed to Provide Early Definitive Specialist Care to Patients Waiting for Inpatient Beds." <u>International Forum on Quality & Safety in Healthcare</u>. London, U.K., April 2015
- 34. Phan, Phillip "Asian Entrepreneurship: Past, Present and Future" <u>Supporting Sustainable</u> <u>Development through Transatlantic and Transpacific Policy Cooperation</u>, Konrad Adenauer Foundation (Washington DC, and Berlin, Germany) in Atlanta, GA, October 2014
- 35. Lee, Soo-Hoon, Phillip H. Phan, Wei-Ping Goh, and Dale A. Fisher "Factors that Promote the Perceived Usefulness and Clinical Outcomes of Signouts", <u>International Conference on</u> <u>Advances in Healthcare & Life Sciences</u>, Singapore, November 2014
- 36. Lee, Soo-Hoon, Angela Lee, Sian Ni Lim, Mei Jian Koh, B. Tan, Phillip Phan, Reshma A. Merchant, Aisha Lateef, and Dale A. Fisher "Pilot Study on Nurse-led Rounds: Preliminary Data on Patient Contact Time", <u>International Conference on Advances in Healthcare & Life Sciences</u>, Singapore, November, 2014
- Phan, Phillip "Developing a Future Research Agenda for Studying Strategy in Family and Business" <u>Strategic Management Society Extension Conference</u>, Barcelona, Spain, September 2014
- Lee, Soo-Hoon, Phillip H. Phan, Sanjay V. Desai "In Search of Standard Processes to Mitigate Vulnerabilities in Intern Sign-Out". <u>Alliance for Academic Internal Medicine</u>, Washington, DC, September 2014
- Phan, Phillip, "Pathologies of the dopamine regulatory mechanism implicated in sensation seeking and schizophrenia", <u>Annual Meeting of the Academy of Management</u>, Philadelphia, PA, August 2014
- 40. Phan, Phillip "Measurement Issues in Academic Entrepreneurship", <u>Annual Meeting of the Academy of Management</u>, Philadelphia, PA, August 2014
- Lee, Soo-Hoon, Phillip H. Phan, Todd Dorman, Sallie J. Weaver, and Peter J. Pronovost "The Impact of Handoffs on Patient Safety: Evidence from HSOPS". <u>5th Annual Patient Safety</u> <u>Summit</u>, Baltimore, MD, June 2014
- Lee, Soo-Hoon, Phillip H. Phan, Sanjay V. Desai "An Exploratory Study to Identify Areas of Vulnerability in Sign-outs for Interns". <u>5th Annual Patient Safety Summit</u>, Baltimore, MD, June 2014
- 43. Phan, Phillip H., "Building East-West Bridges between OMT and Entrepreneurship", <u>Annual</u> <u>Meeting of the Academy of Management, Entrepreneurship Division</u>, August 2011
- 44. Phan, Phillip H., "The Impact of Networks and Technological Specialization on the Value of Academic Entrepreneurs", <u>Annual Meeting of the Academy of Management, Technology and Innovation Management Division</u>, August 2011
- 45. Liao, Yin-Chi and Phillip H. Phan, "Internal Capabilities, External Network Positions, and Knowledge Creation", <u>Annual Meeting of the Academy of Management, Technology and</u> <u>Innovation Management Division</u>, August 2011

- 46. Markman, Gideon and Phan, Phillip H., ") Market Entry, Competitive Dynamics and Entrepreneurship", <u>Annual Meeting of the Academy of Management, Technology and</u> <u>Innovation Management, Business Policy and Strategy, and Entrepreneurship Divisions</u>, August 2011
- 47. Walls, Judith, Phillip H. Phan and Pascual Berrone, "A Longitudinal Study of the Link between Corporate Governance and Environmental Strategy" <u>Annual Meeting of the Academy of</u> <u>Management, Organization and the Natural Environment Division</u>, August 2007.
- 48. Ding, Hung Bin and Phillip H. Phan, "Family involvement in family firms: Antecedents and moderators." Babson College Entrepreneurship Research Conference, Bloomington, Indiana, May 2006 (full paper refereed)
- 49. Ding, Hung Bin and Phillip H. Phan, "The family influence in family enterprises: Why some are more "family" than others?" <u>Annual Meeting of the Academy of Management, Entrepreneurship Division</u>, Atlanta, Georgia, August 2006 (full paper refereed)
- 50. Walls, Judith L. and Phillip H. Phan, "A corporate governance framework of environmental strategy: an empirical investigation" <u>Annual Meeting of the Academy of Management</u>, <u>Entrepreneurship Division</u>, Atlanta, Georgia, August 2006 (full paper refereed)
- Ding, Hung Bin and Phillip H. Phan, "Family involvement in family firms: Antecedents and moderators." <u>Babson Kauffman Entrepreneurship Research Conference</u>, Bloomington, Indiana, June 2006 (full paper refereed)
- 52. Ding, Hung Bin and Phillip H. Phan, "The family involvement in family enterprises." <u>Family</u> <u>Enterprise Research Conference</u>, Niagara Falls, Canada, April 2006 (full paper refereed)
- 53. Walls, Judith and Phillip H. Phan, "A Governance Framework for Understanding Environmental Strategy" <u>Annual Meeting of the Academy of Management, Social Issues in Management,</u> <u>Division</u>, Honolulu, Hawaii, August 2005 (full paper refereed)
- 54. Waisman, Maya, Moren Levesque and Phillip H. Phan, "Are CEOs Myopic? A Dynamic Model of the Ongoing Debate", <u>Annual Meeting of the Academy of Management, Business Policy and Strategy Division</u>, Honolulu, Hawaii, August 2005 (full paper refereed)
- 55. Markman, Gideon, Peter Gianiodis and Phillip H. Phan, "Spillover or Bypassing? Appropriating Rents From Discoveries Made in U.S. Universities", <u>Annual Meeting of the Academy of</u> <u>Management, Technology and Innovation Management Division</u>, Honolulu, Hawaii, August 2005 (full paper refereed)
- Phan, Phillip, John E. Butler and Soo-Hoon Lee, "Corporate Governance and Management Succession in Family Businesses", <u>First Annual Haniel Stiftung Kreis</u>, Humboldt University: Berlin, Germany, January 2005 (full paper refereed)
- 57. Choi, Young Rok and Phillip H. Phan, "A Generalized Supply/Demand Approach to National Entrepreneurship: Examples from the United States and South Korea", <u>First Annual Haniel</u> <u>Stiftung Kreis</u>, Humboldt University: Berlin, Germany, January 2005 (full paper refereed)
- Choi, Young Rok and Phillip H. Phan, "Dynamics of New Firm Formation: Impacts of Economic and Technology Policy." <u>IEEE International Engineering Management Conference</u> <u>2004</u>, Singapore, October 2004 (full paper refereed)
- Waisman, Maya and Phillip H. Phan, "Are CEOs Myopic? A Dynamic Model of the Classical Debate"<u>Annual Meeting of the Academy of Management, Business Policy and Strategy Division</u>, New Orleans, LA, August 2004 (full paper refereed)
- Phan, Phillip and Toru Yoshikawa, "Corporate Governance in Singapore: Developments and Prognoses", <u>Academy of International Business Annual Meeting</u>, Stockholm, Sweden, July 10-13, 2004 (full paper refereed)
- 61. Yoshikawa, Toru and Phillip Phan, An Institutional Theory Perspective On the "Global Convergence" in Japanese Corporate Governance Singapore Management University", <u>Academy of International Business Annual Meeting</u>, Stockholm, Sweden, July 10-13, 2004 (full paper refereed)
- 62. Markman, Gideon, Peter Gianiodis, David Balkin and Phillip H. Phan, "University Technology Transfer: Licensing Revenues and Firm Creation", <u>23rd Babson-Kauffman Entrepreneurship</u> <u>Research Conference</u>, The Hunter Center for Entrepreneurship, University of Strathclyde, Glasgow, Scotland, 2004 (full paper refereed) – AWARDED The Kauffman Center for Entrepreneurial Leadership Award (most significant implications for practitioners)

- 63. Phan, Phillip H., and Margarethe Wiersema, Corporate Governance Failures in the United States: A Re-examination of Theory and Practice in the Boardroom", <u>23rd Annual Strategic Management</u> <u>Society Conference</u>, Baltimore, MD, November 2003 (abstract refereed)
- 64. Markman, Gideon, David Balkin, Phillip H. Phan, and Peter Gianiodis, "University Technology Transfer: The Intersection between Strategy, Structure, and Pay and the Link to Licensing Revenues and Firm Creation", Winner 6th Annual McKinsey/SMS BEST PAPER PRIZE, <u>23rd</u> <u>Annual Strategic Management Society Conference</u>, Baltimore, MD, November 2003 (full paper refereed).
- 65. Markman, Gideon, Maritza I. Espina and Phillip H. Phan, "Property of the Mind: An Empirical Test of RBV's Inimitable and Non-Substitutable Resources", <u>Annual Meeting of the Academy of</u> <u>Management, Organization and Management Theory Division</u>, Seattle, WA, August 2003 (full paper refereed)
- 66. Phan, Phillip H. James Robins Margarethe F. Wiersema and Anja Christine Tuschke, "The Failure in Corporate Governance Theory and Practice: Rethinking How We Formulate the Problem" Corporate Governance Failures", <u>Annual Meeting of the Academy of Management, Business Policy and International Management Divisions</u>, Seattle, WA, August 2003 (symposium refereed):
- 67. Ding, Hung-bin and Phillip H. Phan, "The Impact of Embeddedness on Knowledge Acquisition and Innovation through Interfirm Alliances", <u>45th Annual Meeting of the Academy of</u> <u>International Business</u>, Monterey, CA, July 2003 (full paper refereed)
- 68. Phan, Phillip H., Soo Hoon Lee and Fan Gao, "Identification of Strategic Groups Using the Resource-Based View of the Firm, Market Product Strategies and Managerial Mental Models", <u>Annual Meeting of the Eastern Academy of Management</u>, Baltimore, MD, April 2003 (full paper refereed)
- 69. Markman, Gideon, Phillip H. Phan and David Balkin, "Entreprenerial Emergence and University Based Technology Transfer", <u>Conference on Science Parks and Incubators</u>, co-sponsored by the <u>Journal of Business Venturing</u>, Renssealer Polytechnic Institute, and NottinghamUniversity Business School, Troy, NY, April 2003
- 70. Phan, Phillip H., Soo Hoon Lee and Elaine Chan, "The Impact of Human Resource Management on Firm Performance: A Resource-based Explanation", <u>3rd Asia Academy of</u> <u>Management Meetings</u>, Bangkok, Thailand, 2002 December (full paper refereed)
- 71. Yoshikawa, Toru and Phillip H. Phan, The Impact of Corporate Governance Reform on the Performance of the Japanese Firm," <u>Annual Meeting of the Academy of Management,</u> <u>International Management Division</u>, Denver, CO, August 2002 (full paper refereed)
- 72. Choi, Young Rok and Phillip H. Phan, "A Generalized Supply/Demand Approach to National Entrepreneurship: Example from the U.S. and Korea", <u>Annual Meeting of the Academy of Management, Technology Innovation and Management Division</u>, Denver, CO, August 2002 (full paper refereed)
- 73. Phan, Phillip H., Gideon Markman and David B. Balkin, "Sustaining Innovation in Pharmaceutical Firms: Does Corporate Governance Matter?" <u>Annual Meeting of the Academy of</u> <u>Management, Technology Innovation and Management Division</u>, Denver, CO, August 2002 (full paper refereed)
- 74. Ding, Hung-bin and Phillip H Phan, "A Network Paradigm for the Family Business Enterprise", <u>Academy of International Business Annual Conference</u>, Sydney, Australia, November, 2001 (full paper refereed)
- 75. Espina, Maria I., Gideon D. Markman, Phillip H Phan, "A Resource-based approach to unlocking the hidden value of intellectual property", <u>Annual Strategic Management Society</u> <u>Conference</u>, San Francisco, October, 2001 (abstract refereed)
- 76. Choi, Young Rok and Phillip H. Phan, "Testing a Dynamic Supply-Demand Model of National Technological Entrepreneurship", <u>Annual Meeting of the Academy of Management, Technology</u> <u>and Innovation Management Division</u>, Washington D.C., August 2001 (full paper refereed)
- 77. Phan, Phillip H., and Gideon D. Markman, "An Institutional Theory of Business Plans", <u>Annual Meeting of the Academy of Management, Entrepreneurship Division</u>, Washington D.C., August 2001 (full paper refereed)

- Espina, Maria I., Gideon D. Markman, Phillip H Phan, "Property of the mind: A resource-based view", <u>Babson/Kauffman Entrepreneurship Research Conference</u>, Jonkoping, Sweden, June 2001 (abstract refereed)
- 79. Butler, John E., Phillip H. Phan, Soo-Hoon Lee, Borje O. Saxberg, "Linking Governance, Management and Succession: A Cross National Exmination of Entrepreneurail Firms", <u>Babson/Kauffman Entrepreneurship Research Conference</u>, Jonkoping, Sweden, June 2001 (abstract refereed)
- 80. Choi, Young Rok and Phillip H. Phan, "Testing a Dynamic Supply-Demand Model of National Entrepreneurship in the U.S. and Korea", <u>Technological Entrepreneurship in the Emerging</u> <u>Regions of the New Millennium Conference</u>, sponsored by the <u>Journal of Business Venturing</u> and the National University of Singapore, Singapore, June 2001 (full paper refereed)
- 81. Yoshikawa, Toru, and Phillip H. Phan, "The Impact of Ownership Structure on Japanese Corporate Governance", <u>Annual Meeting of the Academy of Management, International</u> <u>Business Division</u>, Toronto, Canada, August 2000 (full paper refereed)
- 82. Phan, Phillip H. and Mak Yuen Teen, "Corporate Governance in Singapore: Recent developments for the next millennium", <u>Federation of Asian Economic Associations/ World</u> <u>Bank Conference on Corporate Governance Reforms, in the Global Context</u>, Manila, Philippine, December, 1999 (full paper refereed)
- Lee, Soo Hoon and Phillip H. Phan, "Competencies of Directors in Global Firms: Requirements for Recruitment & Evaluation", <u>2nd Annual Global Conference on Corporate Governance</u>, Henley Management College, Henley-on-Thames, United Kingdom, October, 1999 (full paper refereed)
- 84. Phan, Phillip H., John E. Butler, Lee Soo Hoon, and Saxberg, Borje O., "A Multinational Examination of the Impact of Succession Planning on SME Performance", <u>Annual Meeting of</u> <u>the Academy of Management, Entrepreneurship Division</u>, Chicago, Illinois, August 1999 (full paper refereed)
- 85. Yoshikawa, Toru, and Phillip H. Phan, "Information disclosure as a control mechanism in Japanese corporate governance" <u>Eastern Academy of Management International Conference</u>, Celakovice, Czech Republic, June, 1999 (full paper refereed)
- 86. Phan, Phillip H., Chong Chee Leong, Clement Wang, and Wong Poh Kam, "Antecedents to Entrepreneurship: Belief, Attitudes and Backgrounds", <u>19th Annual Babson College-Kauffman Foundation Entrepreneurship Research Conference</u>, University of South Carolina, Columbia, South Carolinam, May 1999 (full paper refreed)
- Yuen Teen, Mak, and Phillip H. Phan, "Corporate Governance in Singapore: Current Practice and Future Developments", <u>Korea Development Institute/ Organization for Economic</u> <u>Cooperation and Development Conference on Corporate Governance in Asia: A Comparative</u> <u>Perspective</u>, Seoul, S. Korea, March 1999 (full paper refereed)
- 88. Phillip H Phan, and Mak Yuen Teen, " An Exploratory Study of Corporate Governance in Singapore", <u>Federation of Asian Economic Associations/ World Bank Conference on Financial</u> <u>Markets and the Future of the Asian Economic Miracle</u>, Kuala Lumpur, Malaysia, August 1998 (full paper refereed)
- Phan, Phillip H., "Knowledge Creation and Learning: A Paradigmatic Approach for Entrepreneurship Research?", Second Young Entrepreneurship Researchers Conference, sponsored by Lally School of Management, RPI and <u>Journal of Business Venturing</u>, Lenox, MA, May 1998 (keynote paper)
- 90. Butler, John E., Phan, Phillip H., Saxberg, Borje O., and Lee Soo Hoon, "Entrepreneurial Management Succession, Firm Growth and Performance", <u>18th Annual Babson College-Kauffman Foundation Entrepreneurship Research Conference</u>, Gent, Belgium, April 1998 (full paper refreed)
- 91. Phan, Phillip H., and Peridis, Theodore, "Knowledge Creation in Strategic Alliances: A New Look at Organizational Learning ", <u>Knowledge Creation Management in Asia</u>, sponsored by Asia-Pacific Journal of Management, National University of Singapore, and Sasakawa Peace Foundation, Singapore, February 1998 (full paper refreed)
- 92. Peridis, Theodore, Oliver, Christine, and Phan, Phillip H., "Impact of Shared Values and Interest on Strategic Alliance Effectiveness", <u>Annual Meeting of the Academy of Management</u>, <u>International Management Division</u>, Boston, Massachusetts, August 1997 (full paper refereed)

- 93. Phan, Phillip H., and Yoshikawa, Toru, "Agency Theory and Japanese Corporate Governance: A Test of the Convergence Hypothesis", <u>Annual Academy of the Management Meeting</u>, <u>International Management Division</u>, Cincinnati, Ohio, August 1996 (full paper refereed)
- Phan, Phillip H., and Butler, John E., and Lee, Soo H., "Crossing-Mother: Entrepreneur-Franchisees' Attempts to Reduce Franchiser Influence", <u>Dupree Center for Entrepreneurship</u> <u>Conference on Franchising</u>, Georgia Institute of Technology, February 1996 (full paper refereed)
- 95. Phan, Phillip H., and Lee, Soo Hoon, "Social Networks or Human Capital: What Constrains CEO Dismissals?", <u>Annual Meeting of the Academy of Management, Business Policy and</u> <u>Strategy Division</u>, Vancouver, British Columbia, August 1995 (full paper refereed)
- 96. Phan, Phillip H., and Peridis, Theodore, "Trust Creation in Industry Networks," <u>Eastern</u> <u>Academy of Management International Conference</u>, Singapore, June 1995 (full paper refereed)
- Phan, Phillip H., and Butler, John E., "Entrepreneur-Franchisees: The Impact of Non-Contractual Interactions", <u>14th Annual Babson College-Kauffman Foundation Entrepreneurship</u> <u>Research Conference</u>, Babson Park, MA, June 1994 (full paper Referred)
- 98. Phan, Phillip H., and Peridis, Theodore, "Trust Creation and the Proto-Alliance in Industry Networks", <u>International Federation of Scholarly Associations of Management</u>, The 2nd World Conference on Management, Dallas, TX, August 1994 (full paper Refereed)
- 99. Phan, Phillip H., "The Business Plan as an Institutional Construct of the Entrepreneurial Network: Theory and Implications", <u>International Federation of Scholarly Associations of</u> <u>Management</u>, The 2nd World Conference on Management, Dallas, TX, August 1994 (full paper Refereed)
- 100.Yoshikawa, Toru and Phan, Phillip H., "Moving Beyond Market Models of Corporate Governance: The Case of Japan", <u>International Federation of Scholarly Associations of</u> <u>Management</u>, The 2nd World Conference on Management, Dallas, TX, August 1994 (full paper Refereed)
- 101.Lee Soo Hoon, Phan, Phillip H., and McLarney, Carolan, "Beyond Agency Theory: Human Capital as the Critical Link in the Performance-CEO Dismissal Equation", <u>Annual Meeting of</u> <u>the Academy of Management</u>, Atlanta, USA, August 1993 (full paper Refereed)
- 102.Lee Soo Hoon and Phan, Phillip H., "Corporate Takeovers The Successful Realization of Efficiency and Synergy Goals", <u>Eastern Academy of Management</u>, Providence, USA, May1993 (full paper Refereed)
- 103.Phan, Phillip H., "The Other Side of Corporate Governance The Strategic Impact of Owners' Preferences in Closely Held Firms", <u>12th Annual International Conference of the Strategic</u> <u>Management Society</u>, London, United Kingdom, October, 1992 (abstract Refereed)
- 104.Phan, Phillip H., and Butler, John E., "Entrepreneur Work Attitudes: Determinants of Firm Strategy?", <u>Annual Meeting of the Academy of Management, Entrepreneurship Division</u>, Las Vegas, USA, August 1992 (full paper Refereed)
- 105.Phan, Phillip H., Butler, John E., "Listening to Mother: Not Always the Best Advise for Entrepreneur-Franchisees", accepted but not presented, <u>INSEAD-Babson Entrepreneurship</u> <u>Conference</u>, Fontainebleu, France, June 1992 (abstract Refereed)
- 106.Butler John E., Yalch, Richard, Sullivan, Jeremiah J., and Phan, Phillip H., "Responding to a Product Crisis: A Comparison of Memory Retrieval vs. Refutational Strategies", <u>American</u> <u>Marketing Association Summer, Educators' Conference</u>, Chicago, IL: August 1992 (full paper Refereed) - AWARDED BEST PAPER
- 107.Phan, Phillip H., Butler, John E., and Lee Soo Hoon, "Organizational Learning: Missing Term in the Entrepreneurial Calculus?", <u>ENDEC World Conference on Entrepreneurship and</u> <u>Innovation</u>, Singapore, June 1991 (full paper Refereed)
- 108.Hill, Charles W.L., and Phan, Phillip H., "Top Management Compensation: A Political Process Perspective", <u>Annual Meeting of the Academy of Management, Business Policy and Planning</u> <u>Division</u>, San Francisco, CA: August 1990 (full paper Refereed)
- 109.Butler, John E., Phan, Phillip H., and Hansen, Gary S., "Strategic Alliances through Inter organizational Networks: A Path to Entrepreneurial Success", <u>Tenth Annual Babson</u> Entrepreneurship Research Conference, Wellesley, MA: April 1990 (abstract Refereed)
- 110.Butler, John E., Hansen Gary S., Phan, Phillip H., and Brown, Robert B., "Entrepreneurship Networks as a Key Element in Marketing Strategy", <u>American Marketing Association/ University</u>

of Illinois at Chicago Symposium on Marketing and Entrepreneurship Research, Chicago, IL: 1989 (full paper Refereed)

111.Brown, Robert B., Butler, John E., Hansen, Gary S., and Phan, Phillip H., "The Role of Inter organizational Relationships in Entrepreneurial Success", presented at the <u>American Marketing</u> <u>Association Winter Educator's Conference</u>, Phoenix, AR: 1989 (full paper Refereed)

INVITED SPEAKING ENGAGEMENTS

- 1. 2021, Drivers of interlocking directorates in family and non-family firms, BXBR Distinguished Speaker Colloquium, Virginia Polytechnic Institute and State University, April
- 2019, AI in Healthcare: From Bench of Bedside, Discussant, Johns Hopkins Research Symposium on Engineering in Healthcare, Johns Hopkins Medicine, November25, Baltimore, MD
- 3. 2019, Data Disaggregation as a Means to Improved Health Research and Policy-Making, Discussant, Brookings Institution, September 26, Washington, DC
- 4. 2019, The Wealth of Religions, Panelist, American Enterprise Institute, September 26, Washington, DC
- 5. 2019, How to Publish Rigorous and Impactful Literature Reviews, August 12, Academy of Management Meetings, Distinguished Speaker, Boston, MA
- 6. 2019, Stategic Planning for Cultural Institutions, April 11, Johns Hopkins Peabody Institute Department Chairs Monthly Meeting, Baltimore, MD
- 7. 2019, Patent Portfolios as Real Options, March 9, State University of New York (SUNY) Brockport, Brockport, NY
- 8. 2019, Designing and Implementing Research in Patient Safety and Quality, January 11, National Cancer Center, National University Health System. Singapore
- 9. 2019, Capacity Building in Ecuador: Lessons Learned, January 3, Grand Rounds, National University Health System, Singapore
- 2018, Using Behaviorally Anchored Scales to Improve Reliability in Selecting Housestaff, December 6, Osler Residency Program Advisory Board Meeting, Johns Hopkins Medicine, Baltimore, MD
- 11. 2018, From Open Science to Open Access, Johns Hopkins Alliance for a Healthier World and Welch Medical Library, October 26, Johns Hopkins Hospital, Baltimore, MD
- 12. 2018, U.S. Family Firm Investments in R&D During the 2018 Financial Crisis, October 17, Research Seminar at the Center for Young Family Enterprises, University of Bergamo, Italy
- 13. 2018, Keynote: Entrepreneurship and Innovation as Drivers of Economic Growth, Bergma Science Fair Business Plan Grand Finale, October 16, University of Bergamo, Bergamo, Italy
- 2018, Innovation and Knowledge Management Forum, March 17-18, Keynote: Open Innovation in the Biopharmaceutical Industry: Barriers and Opportunities, Tsinghua University, Beijing, China
- 15. 2017, Is Value Based Healthcare in the Business of Medicine a Contradiction? The Fourth Annual Mark C. Rogers Lecture, October 12, Department of Anesthesiology and Critical Care Medicine Grand Rounds, Johns Hopkins Medicine, Baltimore, MD
- 16. 2017, International Family Enterprise Research Academy, November 14-17, Keynote: Family Enterprises during Economic Crises, Khaosiung, Taiwan
- 17. 2015, Frontiers of Behavioral Economics, June 26, Patient Centered Health Services in the Light of Prospect Theory, Singapore
- 18. 2012, World Health Summit, October 22, Where will the New Drugs Come from? Biomedical Innovation in the Age of the Hedge Fund, Berlin, Germany
- 19. 2011, Siemens AG Sponsored Conference on Biomedical Innovation and the Business of Medicine, July 13, Open Innovation Networks in Medical Devices, Berlin, Germany
- 20. 2010, IEEE Asia Pacific Meeting, June 8, 2010, Keynote on Technology Entreprenuership and Innovation, Singapore
- 21. 2008, Singapore Management University, July 28, Public Lecture and Expert Panel Series on Entrepreneurship, SMU Conference Hall 1, Singapore, presentation on *Identifying Entrepreneurial Opportunities*
- 22. 2008, Southwest Jiaotong University, July 20, School of Management and Public Administration Research Seminar, Chengdu, China, presentation on *Innovation and Entrepreneurship*

- 23. 2008, Syracuse University, March 16, Whitman School of Management Research Seminar Series, Syracus, New York, presentation on *The Governance of Innovation in the Pharmaceutical Industry*
- 24. 2007, Xi'an Jiaotong University, May 18, School of Management Research Seminar, Xi'an, China, presentation on *Entrepreneurship and Innovation Research Challenges and Opportunities*
- 25. 2007, Sun Yat San University, Jun 24, International Association for Chinese Management Research Dissertation Development Workshop, Guangzhou, China, presentation on *Entrepreneurship Research Methods*
- 26. 2006, Humboldt-Universität zu Berlin Joint Seminar Series, Oct 13, <u>Institute für</u> <u>Entrepreneurship and Innovations Management and Institute für Marketing Research</u>, Berliner Dom, Germany, presentation on *Academic Entrepreneurship and Technology Transfer*
- 27. 2006, Humboldt-Universität zu Berlin Seminar Series, Dec 2, Institut für Informatik, Johann von Neumann-Haus, Berlin, presentation on *Technology Transfer: Theory and Research Implications*
- 28. 2006, Freie Universität Seminar Series, Oct 4, Institut für Management, Berlin, Germany, presentation on *Entry Strategies in the European Airline Industry*
- 29. 2006, Blakmarkt fur Knowledge, Nov 4, Berlin, Germany, <u>Theatre Eins-Twei-Drei</u>, presentation on The *Globalized Financial Market and the Future of the American Worker*
- 30. 2006, American Academy Distinguished Speaker Series, Nov 28, Wanssee-Berlin, <u>American</u> <u>American Academy in Berlin</u>, Germany, presentation on *Research Technology Transfer: Theoretical and Policy Implications*
- 31. 2006, Second Annual Conference on Finance and Knoweldge, Oct 16-18, Milan, <u>Finlombardia</u>, <u>Government of the Region of Lombardy</u>, Italy, presentation on *Academic Entrepreneurship in the United States*.
- 32. 2005, Roundtable on State Sponsored R&D, June 14, <u>The State Assembly of New York</u>, State Assembly Building Conference Room C, presentation on *Technology Transfer and Productivity Measurement*
- 2005, Seminar on "Corporate Governance in Innovation Intensive Organizations", May, <u>Institute</u> for Entrepreneurship and Innovationsmanagement and Haniel Stiftung, Humboldt University, Berlin, Germany
- 34. 2005, Seminar on "University Patenting & Technology Transfer in the U.S.", January, <u>Institute</u> for Entrepreneurship and Innovationsmanagement and Haniel Stiftung, Humboldt University, Berlin, Germany
- 2004, Expert Panel on "Full Potential of Research a Comparision between Germany and the USA", May, <u>Humboldt Institution on Transatlantic Issues</u>/<u>Max Planck Institute</u>, Berlin, Gernany
- 36. 2004, Seminar on, "Knowledge to Wealth: University Technology Commercialization", June, <u>Center für Applied Statistics and Economics</u>, Humboldt-Universität zu Berlin, Germany
- 37. 2003, Seminar on Governance Life Cycles Around the Globe: Theory, Practice and the Future, <u>23rd Annual Strategic Management Society Conference</u>, Baltimore, MD (chairs and co-panelists James Davis, Robert Hoskisson, Sydney Finkelstein, Michael Hitt, Richard Johnson, and Mike Wright), presentation on *Corporate Governance Practices in Asia*
- 2003, Forum on Corporate Governance Post-Sarbanes-Oxley, <u>Schulich School of Business at</u> <u>York University/The Kellogg School at Northwestern University</u>, Oct 13, York University, Toronto, Canada presentation on *Board Structures for Accountability*
- 2003 Forum on Scenario Planning for Catastrophic Events, <u>Singapore Venture Capital</u> <u>Association</u>/<u>Singapore Management University</u>, June 23, Ministry of Finance Treasury Building, Singapore, presentation on *Scenario Planning*
- 40. 2001, Forum on Future of Asian Family Businesses, <u>The Perak Academy</u>, Dec 15, Ministry of Finance, Ipoh, Malaysia, presentation on *Family Business Succession*
- 41. 2001, Forum on Regional Economic Growth (*In It Together*), <u>The State Assembly of New York</u>/ <u>University at Albany</u>, Dec 4, State Assembly Building Conference Room A, Albany, New York, presentation on *Research and Technology Transfer*
- 42. 2001, Forum on the Future of Russian Corporate Governance, <u>Canada International</u> <u>Development Agency</u>, July 30, University of Toronto, Toronto, Canada, presentation on *Structuring Boards for Minority Rights Protection*
- 43. 2001, From Conformance to Performance, <u>Malaysian Assoc of the Institute of Chartered</u> <u>Secretaries and Administrators</u>/ <u>Malaysian Institute for Corporate Governance</u>, Feb 26-27,

Mandarin Oriental Hotel, Kuala Lumpur, Malaysia, presentation on *Making Effective Boards*, (conference officiated by Prime Minister Dato' Seri Dr. Mahatir Mohammed)

- 44. 2001, Conference on Meeting the Global Leadership Challenge: Developing and Sustaining Growth Strategies, <u>BusinessWeek</u> Asia Leadership Forum, 27-28 June, Putra World Trade Centre, Kuala Lumpur, Malaysia, presentation on *Reforming Relationship Capitalism: Toward Best Practice in Corporate Governance*
- 45. 2001, National Seminar on Minority Shareholder Value, <u>Malaysian Institute for Corporate</u> <u>Governance</u>/<u>Asian Leadership Institute</u>, June 26-27, Hotel Nikko, Kuala Lumpur, Malaysia, presentations on *Shareholders' Rights and Remedies: The U.S.-Asian Experience* and *Corporate Structure for Enhancing Minority Shareholders Protection*
- 46. 2000, Talk on CEO Succession: The Case of Jack Welch and General Electric, sponsored by <u>Tufts</u> <u>University</u>, Boston, MA
- 47. 2000, National Seminar on Shareholders' Rights and Remedies, <u>Malaysian Institute for Corporate</u> <u>Governance</u>/<u>Asian Leadership Institute</u>, Aug 14-15, Shangri-La Hotel, Kuala Lumpur, Malaysia, presentation on *Enhancing Corporate Governance*
- 1999, Annual Entrepreneurship Researchers Conference, sponsored by the <u>Lally School of</u> <u>Management, Rensselaer Polytechnic Institute and the Darden School of Business, University of</u> <u>Virginia</u>

RESEARCH IN PROGRESS

Works in Process, Review or Revision

- 2021 Caiazza, R., Phan, P., Simoni, M. Drivers of interlocking directorates in family and non-family firms, *Journal of Family Business Strategy* (in second review)
- 2021 Rocha, H., Rousseau, H., Phan, P., Berrone, P. Entrepreneurship, Institutional Fields, and Poverty Alleviation, *Academy of Management Perspectives* (in review)
- 2021 Audretsch, D.B., Belitski, M., Caiazza, R., Phan, Knowledge Collaboration Strategies and SME Innovation Performance in the United Kingdom, *Journal of Business Venturing* (in preparation)
- 2019 Harner, M., Xian, S. & Phan, P.H. "The Role of the CEO in the Choice of Bankruptcy Paths during Corporate Restructuring" (draft written)
- 2019 Patel, P., & Phan, P.H. "Inventor Networks, Non-Insular domains, and firm performance: A study of academic entrepreneurs in SBIR funded ventures" (draft written)

BOOKS UNDER CONTRACT

Research and Practice in Public Health Management: Lessons and the Way Forward, Oxford University Press

RESEARCH GRANTS

2020-2025	National Institute for Aging, Federal, "Utilizing Technology and AI Approaches to
	Facilitate Healthy Aging P30" (US\$10,500,000) co-principal investigator (pending)
2020-2021	Hayek Fund for Scholars, George Mason University "Mental Health in a time of Covid-
	19" (US\$10,000) principal investigator (funded)
2020-2021	Russell Sage Foundation, "General Survey on Mental Health in the U.S. during a time of
	Covid-19: Preparedness to Return to Work", (US\$30,000) principal investigator
	(unfunded)
2020-2022	Robert Wood Johnson Foundation, "Impact of Covid-19 on hospital financial health
	and implications for healthcare access" (US\$150,000) co-principal investigator,
	(unfunded)
2020	Johns Hopkins University, "Impact of Covid-19 on Suicide Risk: Data Analysis from
	Twitter", (US\$10,000) principal investigator (funded)
2019	Charles Koch Foundation, "Market Based Approaches to Solving Urban Grand
	Challenges", (US\$50,000) principal investigator (funded)
2020-2023	DHHS Agency for Healthcare Research and Quality, Federal, "Improving Diagnosis &
2020 2023	
	Treatment of Preventable Harms in the ICU: Integration of Medical Infusion & Analysis

	in the Critically Ill to Improve Safety & Efficiency R18" (US\$250,000) co-principal
2019-2022	investigator (under revision) National Institutes of Health, Federal, "Sustaining Hospital Safety Culture in a Learning
	Lab Environment, R01" (US\$2,455,756) co-investigator (unfunded)
2019-2024	National Institutes of Mental Health, Federal, "Towards real-time non-invasive imaging
	of functional network dynamics in human brain" (US\$15,304,240) co-investigator (unfunded)
2018-2022	DHHS Agency for Healthcare Research and Quality, Federal "Patient Safety Learning
	Laboratories: Pursuing Safety in Diagnosis and Treatment at the Intersection of Design,
	Systems Engineering, and Health Services Research, R01" (US\$2,500,000) co-principle
2018-2021	investigator (unfunded) DHHS Agency for Healthcare Research and Quality, Federal, "Quantifying Efficiencies
	Gained through Shareable Clinical Decision Support (CDS) Action III 18-233-SOL-
	00276" (US\$451,863) co-principal investigator (unfunded)
2018-2021	DHHS Agency for Healthcare Research and Quality, Federal, "Sustaining Hospital Safety Culture Action III RFTO 18-233-SOL-00594", (US\$1,456,879) co-investigator
	(unfunded)
2017-2019	Johns Hopkins Center for Global Health: Global Established Multidisciplinary Site
	(GEMS), "South Africa: Developing a contingency management program for smoking
	cessation for people with HIV and/or TB in South Africa" (US\$150,000) co-principle investigator (Funded – active)
2016-2018	The Effectiveness of Retinal Scanning in Detecting Early Onset of Multiple Sclerosis,
	Sponsored by Constable Family Fund, (US\$100,000) co-principal investigator (Funded)
2016-2018	National Institute of Health Center for AIDS Research, Federal, "Behavioral Nudges, Information and Incentives for HIV Testing: Á field Experiment in Ecuador" Creative
	and Novel Ideas in HIV Research Pilot Program (CNIHR), (\$248,182.00) co-principle
	investigator (Funded)
2016-2018	DHHS Agency for Healthcare Research and Quality, Federal, "Team STEPPS Program
2016-2017	16-233-SOL-00344", (US\$2,995,413) co-principal investigator (unfunded) DHHS Agency for Healthcare Research and Quality, Federal, "RFTO 16-233-SOL-
_010 _011	00568 Estimating the Additional Hospital Inpatient Cost and Mortality Associated with
	Selected Hospital Acquired Conditions (HACs)", (US\$470,118) co-principal investigator
2014-2017	(unfunded) National Institute of Mental Health, Federal, "Imaging in vivo neurotransmitter
2014-2017	modulation of brain network activity in realtime", (US\$1,532,551.00) key personnel
	(Funded)
2015-2016	Singapore Ministry of Education ARC Tier 1, "Intelligent Hospital Beds Allocation and
2014-2016	Tracking System" (SG\$100,000) co-principal investigator (Funded) American Gastroenterological Association, "A new approach and technology to manage
	patients with refractory ascites at home" (US\$180,000.00) key personnel (Funded)
2003-2004 Wha	arton-SMU Research Center, Singapore Management University, "An Organizational
	Design Approach to Strategic Alliance Performance Impacts of Fit", (S\$20,880) co- principal investigator (Funded)
2003-2004 Wha	urton-SMU Research Center, Singapore Management University, "Changing Corporate
	Governance in Asia: Effects of Ownership Structure and Corporate Governance Reform
2001 2002 Mar	on Corporate Strategy and Performance" (S\$33,379) co-principal investigator (Funded)
2001-2002 Marion-Kauffman Foundation for Entrepreneurial Leadership, "Regional Entrepreneurship Catalyst in the Amsterdam and Oneonta Labor Market Areas" (US\$65,000) principle	
	investigator (Funded)
1999-2001 Nati	onal University of Singapore-Ministry of Education, Singapore "Entrepreneurship in
1998-2001 Nati	Singapore" (S\$170,000) co-investigator (Funded) onal University of Singapore-Ministry of Education, Singapore "Corporate Governance in
1770-2001 INAU	Small and Medium Sized Enterprises" (S\$135,000) principle investigator (Funded)
1997-2000 Soci	al Sciences and Humanities Research Council of Canada (SSHRC) Strategic Grant "The
	Corporate Governance of Strategic Alliances" (C\$48,000) principle investigator (Funded)

- 1996 SSHRC/YORK Internal Grant "Corporate Governance of Strategic Alliances," (C\$2,000) principle investigator (Funded)
- 1996 SSB Research Grant, "Corporate Governance of Strategic Alliances," (C\$1,500) principle investigator (Funded)
- 1996 SSHRC/YORK Internal Grant "Graduate Management Education as a Driver of Corporate Strategy." (C\$2,000) principle investigator (Funded)
- 1996 SSB Research Grant, "Graduate Management Education as a Driver of Corporate Strategy." (C\$2,000) principle investigator (Funded)
- 1995 FAS Research Grant, "Corporate Governance in Transitional Firms." (C\$2,000) principle investigator (Funded)
- 1994 FAS Research Grant, "Social Networks or Human Capital: What Constrains CEO Dismissals?" (C\$1,600) principle investigator (Funded)
- 1993 FAS Research Grant, "Beyond Agency Theory: Human Capital as the Critical Link in the Performance-CEO Dismissal Equation" (C\$2,250) principle investigator (Funded)
- 1993 SCOTL Teaching Development Grant, "FAS Case Writing Initiative" (C\$5,000) principle investigator (Funded)
- 1992 SSHRC/YORK Internal Grant, "Corporate Governance and Corporate Performance -- A Resource Based Formulation and Empirical Investigation" (C\$1,500) principle investigator (Funded)

Teaching

COURSES TAUGHT AT THE JOHNS HOPKINS CAREY BUSINESS SCHOOL

Entrepreneurial Ventures (Onesite and Online) Research Seminar in Health Innovation and Policy Technology Commercialization Technology Policy and Innovation Networks Research Seminar on Organization Theory Commercializing Scientific Discoveries Corporate Governance and Regulation Corporate Finance and Entrepreneurship Competitive Strategy Research Seminar on Technology Enabled Businesses & Strategies in Emerging Markets Networked Organizations Innovation for Humanity: Ecuador Discovery to Market Innovating Businesses in Emerging Markets Social Innovation and Business Sustainability Research and Policy Seminars in Health

SPECIAL TEACHING RESPONSIBILITIES

	Ph.D. Committee Supervision/Membership
2006-2010	Chair, Dissertation Committee for Yin-Chi Liao, Topic: Internal capabilities, external network position, and knowledge creation, Assistant Professor, Western Illinois University
2006-2009	Chair, Dissertation Committee for John Marsh, Topic: An integrative approach to explaining the acquisition decision, Assistant Professor, University of Mary Washington, Virginia
2006-2008	Chair Dissertation Committee for Robert Wuebker, Topic: American venture capital in a post-American world: The role of firm resources and capabilities in U.S. cross-border venture capital investment, Assistant Professor, University of Utah
2002-2008	Chair, Dissertation Committee for Shruti Sardeshmukh, Successor development in family firms, Senior Lecturer, University of South Australia

2003-2007	Chair, Dissertation Committee for Judith Walls, Topic: The impact of corporate governance on environmental strategy, Assistant Professor, Nanyang Technological University, Singapore
2003-2007	Member, Supervisory Committee for Maya Waisman, Three essays on corporate debt and CEO compensation, Assistant Professor, Fordham University, New York
2002-2006	Chair, Supervisory Committee for Jeff Sugheir, Firm-level effects on inventive productivity: The role of product diversification and shareholder rights, Professor, Boise State University, Idaho
2001-2006	Co-Chair, Supervisory Committee for Yi-Nung Peng, Topic: The influence of major pioneering product innovations and technological trajectories in high technology markets: Lessons from the personal computer and digital music industries, Assistant Professor, Yuan-Ze University, Taiwan
2000-2003	Member, Supervisory Committee for Hung Bin Ding, Topic: Innovation and network: The impact of initial conditions on interfirm network formation of entrepreneurial firms, Associate Professor, Loyola College, Maryland
2000-2001	Member, Supervisory Committee for Young Rok Choi, Topic: The Early Life of a New Venture: An Analysis of Entrepreneurs' Strategic Decisions and Stakeholders' Assessments, Associate Professor, Ulsan National Institute of Science and Technology, Korea
1994-1997	Co-Chair, Supervisory Committee for Jonathan D. Linton, Topic: Implementing environmentally friendly process technology: A network approach, Professor and Chair of Operations Management, Sheffield University, United Kingdom
1994-1997	Chair, Supervisory Committee for Toru Yoshikawa, Topic: Determinants of investor relations strategy: A study of large Japanese firms, Professor, Singapore Management University
1993-1996	Chair, Supervisory Committee for Carolan McLarney, Topic: Navigating through a hurricane: An investigation of strategic planning effectiveness, Professor, Dalhousie University, Canada

Professional Service

UNIVERSITY AND FACULTY SERVICE AT JOHNS HOPKINS CAREY BUSINESS SCHOOL

Leadership

Interim Dean, Carey Business School, 2011-2012

- Led budgetary stabilization of School
- Led and facilitated School wide strategic planning
- Restructured operational procedures to enhance decision making and accountability
- Built current leadership team to include new Associate Dean for External Affairs and Interim Associate Dean for Finance and Administration
- Serve as liaison between top administration of the University and leadership team of the School
- Reinitiated gift discussions with key members of the Carey Corporate Advisory Board and Ed St. John Real Estate Advisory Board
- Secured philantrophy and grant commitments exceeding \$1 million
- Led the creation of many strategic new partnerships within and outside Hopkins to include the Francis King Carey School of Law at the University of Maryland, Johns Hopkins School of Medicine, Bloomberg School of Public Health at Johns Hopkins University, Whiting School of Engineering at Johns Hopkins University, Technical University of Munich, Frankfurt School of Business and Finance, Toulouse Business School in France, among others

Executive Vice Dean and Vice Dean for Faculty and Research, 2009-2015

- Responsible for all program development and implementation at the School
- Created and implemented curriculum review and approval process
- Created and implemented faculty governance structure and processes

- Responsible for faculty recruiting (recruited an onboarded a total of 30 new faculty including tenure track, tenured, practice track and lecturers)
- Responsible for faculty performance management
- Created and implemented faculty policies and implemented external review of faculty recruiting process
- Responsible for managing and reporting on AACSB accreditation standards related to faculty

Secretary of the Johns Hopkins Carey Business School Academic Board, 2009-2017

Chair of the Appointment, Tenure and Promotions Committee of the Johns Hopkins Carey Business School Academic Board, 2009-2018

Participant

Steering Committee Member, Innovation and Commercialization for Medicine (IncMed), Johns Hopkins Department of Medicine, Johns Hopkins Medicine, 2017-current

- Develop internal processes for identifying and mentoring entrepreneurially active department faculty
- Identifying promising technologies for commercialization and working with JHTV to analyze patentability and commercialization pathway
- Identifying and mentoring interested trainees (residents and fellows) on their entrepreneurial initiatives
- Deliver talks to department faculty on entrepreneurship and innovation

Member of the Committee on Conflicts of Interest and Commitment, Johns Hopkins School of Medicine, 2017-current

Selection Committee Member, Johns Hopkins Society of Scholars, 2018-current

• Evaluate nominees for membership into the Society of Scholars, established in 1967 by university President Milton S. Eisenhower

University Representative, U.S. Census Bureau Research Data Center, College Park, Maryland, 2018-current

- Serve on the College Park chapter of the RDC steering committee as the representative for Johns Hopkins University
- Assess researcher needs and suggest improvements for access
- Facilitate access by JH researchers to RDC resources

Curriculum Committee, Johns Hopkins Carey Business School, 2016-current

- Approve new curricular and courses for degree programs at the Carey Business School
- Chair the sub-committees on Management and Organization, and Healthcare Management
- Mentor domain faculty in the development of new courses and revision of existing courses

UNIVERSITY AND FACULTY SERVICE AT RENSSELAER POLYTECHNIC INSTITUTE

Leadership

Co-ordinator, Entrepreneurship and Strategy Area, 2001-2004

- Streamline and updated entrepreneurship concentration MBA curriculum
- Introduce strategy concentration MBA curriculum

Chair, Research and Professional Development Committee, 2002-2007

- Foster a research focus among faculty in Area on technological entrepreneurship and strategy
- Develop weekly research seminar series with Prof. Satish Nabisan
- Assist in identifying research funding opportunities for faculty and Ph.D. students

- Assist in identifying publication opportunities for faculty and Ph.D. students
- Provide ad hoc reviews for faculty research papers

Research Director, Paul Severino Center for Technological Entrepreneurship, 2001-2003

- Organize research annual research conferences
- Create research partnerships and networks with peer foreign and domestic universities

Chair, Performance Planning Ad Hoc Committee for Business School, 2000-2001

• Created for the first time a 40-page performance strategic plan for teaching, research and outreach at the Lally School

Participant

Member of RPI Library Advisory Committee on Resource Planning, 2007-2010

• Committee is chaired by the Chief Technology Office and reports to the President of the University

Member of the RPI Governance Review Committee, 2007-2010

• Committee is chaired by Prof. Jacob Fish, Engineering and reports to the President of the University and Board of Trustees

Member of RPI at Hartford Ad Hoc Faculty Recruitment Committee, 2005-2008

• Screen, interview and recommend up to eight tenured faculty candidates for the Lally School located at Hartford, CT

Member of Library Committee, Lally School Representative to RPI Library Oversight Committee, 2005-2010

• Co-ordinate faculty feedback and response to planned journal and data subscription cancellation, liaise and communicate library developments to Lally faculty

Member of RPI Library Resource Evaluation and Planning Committee, 2006-2007

• Committee is chaired by the Dean of the School of Humanities and Social Sciences, and reports to the President of the University

MBA course development team for Innovation Networks and Value Creation, 2003-2005

• Create, pilot and implement a new core class in the 2004 MBA curriculum with team of 3 faculty members

MBA course development team for Strategic Management, 2003-2004

- Created draft 2004 MBA course with team of 3 faculty members
- Member of Standing Ph.D. Programs committee, 2001-2004
- Member of Ad Hoc Vice-Provost for Entrepreneurship Search Committee, 2001-2002
- Member of Ad Hoc Director of the Severino Center for Technological Entrepreneurship Search Committee, 2001-2003

Member of Ad Hoc Dean Search Committee, 2001-2002

Member of Ad Hoc Vice-President and Dean of Rensselaer at Harford Search Committee, 2001-2002

Member of Ad Hoc Performance Standards Setting committee, tasked with creating and recommending faculty performance standards for annual evaluation 2002

JOURNAL EDITING AND EDITORIAL BOARD MEMBERSHIPS

Deputy Editor, International Journal for Quality in Health Care, Oxford University Press (2022-current) Academic Editor, <u>Medicine®</u>, Wolters Kluwer Health, Amsterdam, Netherlands (2017-current) Associate Editor, <u>Journal of Technology Transfer</u>, Springer Science+Business Media: New York, NY (2002-current)

Editor-in-Chief, <u>Academy of Management Perspectives</u>, Academy of Management: Briarcliff Manor, NY (2015-2022), served two terms, a first for a journal of the Academy of Management)

Associate Editor, <u>Journal of Financial Stability</u>, Elsevier Science: New York, NY (2014-2021) Associate Editor, <u>Journal of Financial Stability</u>, Elsevier Science: New York, NY (2003-2018) Senior Editor, <u>Journal of Business Venturing</u>, Elsevier Science: New York, NY (2005-2015) Editorial Board, <u>Academy of Management Journal</u>, Academy of Management, Briarcliff Manor, NY (2002-2007), 2 terms

Editorial Board, <u>Journal of Business Venturing</u>, Elsevier Science: New York, NY (1998-current) Editorial Board, <u>Global Outlook</u>, John Wiley & Sons: New York, NY (1995-1999) Co-Editor, <u>Asia Pacific Journal of Management</u>, John Wiley & Sons: New York, NY (1998-2000) Banking, Economics and Business Studies Editorial Committee, World Scientific Publishers: Singapore, Singapore (1997-2000)

AD HOC JOURNAL REVIEWING

Management Academy of Management Journal Academy of Management Review Administrative Science Quarterly European Management Journal Journal of Management Organization Science Strategic Management Journal

Healthcare <u>Annals of Internal Medicine</u> <u>BMC Health Services Research</u> <u>BMJ Open</u> <u>International Journal for Quality in Health Care</u> <u>Journal of General Internal Medicine</u> <u>The Joint Commission Journal of Quality and Patient Safety</u>

CONFERENCE CHAIR/DISCUSSANT

2019	Johns Hopkins Symposium on Free Market Solutions to Urban Grand Challenges, sponsored by Johns Hopkins Carey Business School and the Charles Koch Foundation,
	Baltimore, MD, April
2001-current	Session chair and discussant, <u>Academy of Management, Entreprenuership Division</u> , various years
2001-current	Professional Development Workshop Organizer, <u>Academy of Management</u> ,
	Entrepreneurship Division, various years
1999	Session Discussion, Academy of Management, Business Policy and Strategy, Chicago, IL,
	USA
1997	Session Discussant, Academy of Management, Entrepreneurship, Boston, MA, USA
1996	Session Chair, Academy of Management, Business Policy and Strategy, Cincinnati, OH,
	USA
1995	Session Discussant, Academy of Management, Business Policy and Strategy, Vancouver,
	BC, Canada
1994	Session Chair, Academy of Management, Business Policy and Strategy, Dallas, TX, USA
1994	Faculty participant, Academy of Management, Dissertation Workshop, Dallas, TX, USA
1993	Session Chair, Academy of International Business, Research Methods, Maui, HI, USA
1995	Canadian Council for International Business, Member of Multinational Enterprise and
	International Investment Committee (currently working with the Business and Industry
	Advisory Committee to the OECD)

EXTERNAL EXAMINER

2016	Organization for Economic Cooperation and Development, Division of Entrepreneurship
	and Innovation Policy, Country Evaluation of Innovation and Entreprenuership Policy
	Initiatives, The Netherlands
2011	Organization for Economic Cooperation and Development, Division of Entrepreneurship
	and Innovation Policy, Country Evaluation of Innovation and Entreprenuership Policy
	Initiatives, Germany
2010	Science Foundation Ireland, evaluation of SFI Innovation Policy and Incubation Initiatives
2008-current	University Grants Council, Hong Kong Research Grants Business and Economics
	Committee, Hong Kong, SAR
2002	Hong Kong Polytechnic University, Doctor of Business Administration Program
2000	Chulalongkorn University, Doctor of Business Administration Program (English)

2004-2005	Entrepreneurship Division PhD Student Consortium Faculty Mentor (Seattle and Honolulu
	Meetings)
2000-2001	Entrepreneurship Division New Faculty Consortium Chair (Toronto and Washington D.C.
	Meetings)
1995-1997	Business Policy and Strategy Division Regional Liaison Representatives (Midwest) of the
	Academy of Management

PROFESSIONAL ASSOCIATION SERVICE

OTHER PROFESSIONAL ACTIVITIES

Business and Economics Study Section Committee Member for: Hong Kong Research Grants Council, University Grant Council, Government of Hong Kong, PRC (2014current)

Disciplinary Appeals Committee Member for:

Hong Kong Research Grants Council, University Grant Council, Government of Hong Kong, PRC (2018current)

Working Group Member for:

National Academies of Sciences, Engineering and Medicine, Evaluation Committee for the National Institutes of Health SBIR/STTR (Small Business Innovation Research) programs. Chair of awards process subcommittee, Washington DC (2020-2021)

Council on Competitiveness National Innovation Initiative, co-chaired by Sam Palmisano, Chair and CEO IBM, Wayne Clough, President, Georgia Intitute of Technology (2004-2005)

Small Business Counsellor for:

- The Washington State Small Business Development Center of the U.S. Small Business Administration (1988-1992)
- The New York State Small Business Development Center of the U.S. Small Business Administration (1997-1998)

Workshop Speaker and Leader for:

RESEARCH

- American Conference Institute (New York, San Francisco, and Chicago) on Strategy and Organizational Reengineering
- Conference Board of Canada (Toronto and Montreal) on Core Competence and Organizational Restructuring
- Federation for International Training Canada (Toronto) on International Entry Mode and Governmental Initiatives

2007	The Stephan Schrader Best Paper Award for, "Scientists or entrepreneurs: Rent (mis)appropriation from discoveries made in university labs." Academy of Management,
	Technology & Innovation Management Division, Philadelphia
2004	Babson Kauffman Entrepreneurship Research Conference recipient for The Kauffman
	Center for Entrepreneurial Leadership Award for the best paper with the most
	Significant Implications for Practitioners.
2003	<u>23rd Annual Strategic Management Society Conference</u> recipient for the paper,
	"University Technology Transfer: The Intersection between Strategy, Structure, and Pay
	and the Link to Licensing Revenues and Firm Creation", 6th Annual McKinsey/SMS
	Best Conference Paper

1996	Winner of the Schulich School of Business Faculty Annual Research Award, recognized
	as Best Junior Faculty Researcher in the School for 1996/97
1995	Honored in the Best Papers Proceedings of the Academy of Management Meetings for
	"Social Networks or Human Capital: What Constrains CEO Dismissals?"
1993	Finalist, Doctoral Dissertation Competition, Academy of Management, Business Policy
	and Strategy Division
1992	Awarded Best Paper for "Responding to a Product Crisis: A Comparison of Memory
	Retrieval vs. Refutational Strategies", by the American Marketing Association, Chicago,
	IL
1992	Edna G. Benson Foundation Fellowship, University of Washington
1992	George W. Tyler Foundation Scholarship, University of Washington
1991	Boeing Endowment for Excellence Fellowship, University of Washington
1991	Michael G. Foster Foundation Fellowship, University of Washington
TEACHING	
2004	2004 Outstanding Faculty Award, The Lally School of Mgmt & Technology, RPI
	(awarded by MBA Class of 2004)
1995	Finalist, <u>1994 MBA Educator of the Year Award</u> , Faculty of Administrative Studies,
	York University
	,
Service	
2004	Trustee Faculty Achievement Award, RPI
2002	Trustee Faculty Achievement Award, RPI

SUMMARY OF EXPERTISE

1994

Expert on the management and economics of biomedical and healthcare innovation, technology entrepreneurship and regional development

Management Conference, Business Policy and Strategy Division

Quoted on CNBC, Fox Business News, CBS News, Global News, CTV News, Canadian Broadcasting Corp (CBC) TV, CBC Radio, MediaCorp Singapore, Bloomberg News, Fox News, <u>The National</u> (Canada), <u>Wall Street Journal</u>, <u>Vancouver Sun</u>, <u>Globe and Mail</u>, <u>USA Today</u>, <u>Toronto Star</u>, <u>ABCNews.com</u>, <u>Boston Herald</u>, <u>Bloomberg TV</u>, <u>San Francisco Examiner</u>, <u>Investor's Business Daily</u>, <u>DowJones Newswires</u>, <u>BusinessWeek</u>, <u>BusinessWeek.com</u>, <u>CNNMoney.com</u>, <u>Capital District Business</u> <u>Report (Albany, NY)</u>.

Officially honored as 1 of 6 best reviewers from a field of 350 at the Academy of